USA HOCKEY, INC. USA HOCKEY FOUNDATION HOCKEY AND RINK PROTECTION, INC.

Financial Statements and Supplemental Schedules

For the Year Ended August 31, 2015

TABLE OF CONTENTS

| Independent Auditors' Report | • | • | • | • | • | • | • | 1 |
|-----------------------------------------------------------------|---|---|---|---|---|---|---|----|
| Consolidating Statement of Financial Position | • | | | • | | | • | 3 |
| Consolidating Statement of Activities and Changes in Net Assets | | • | • | | • | • | • | 4 |
| Consolidating Statement of Cash Flows | | | | | | | • | 5 |
| Notes to Consolidating Financial Statements | • | | | • | | | • | 6 |
| Schedule of Program Services | • | | | • | | | • | 27 |
| Schedule of Supporting Services | | | | | | | | 28 |



INDEPENDENT AUDITORS' REPORT

Board of Directors
USA Hockey, Inc.,
USA Hockey Foundation and subsidiaries,
Hockey and Rink Protection, Inc.

We have audited the accompanying consolidating financial statements of USA Hockey, Inc., USA Hockey Foundation (a nonprofit organization) and subsidiaries, and Hockey and Rink Protection, Inc. which comprise the consolidating statement of financial position as of August 31, 2015, and the related consolidating statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidating financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidating financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidating financial statements based on our audit. We did not audit the financial statements of Hockey and Rink Protection, Inc., a wholly owned subsidiary, which statements reflect total assets of \$6,062,640 as of August 31, 2015, and total support and revenues of \$635,778 for the year then ended. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for Hockey and Rink Protection, Inc., is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidating financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidating financial The procedures selected depend on the auditors' statements. judgment, including the assessment of the risks of misstatement of the consolidating financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Corporation's preparation and fair presentation of the consolidating financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on effectiveness of the Corporation's internal

Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, based on our audit and the report of other auditors, the consolidating financial statements referred to above present fairly, in all material respects, the financial position of USA Hockey, Inc., USA Hockey Foundation and subsidiaries and Hockey and Rink Protection, Inc. as of August 31, 2015, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited USA Hockey, Inc.'s August 31, 2014 consolidating financial statements, and our report dated November 5, 2014, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended August 31, 2014, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental schedules are presented for purposes of additional analysis and are not a required of the financial statements. Such information is responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidating financial statements. The information has been subjected to the auditing procedures applied in the audit of financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Waugh & Goodwin, LLP

Colorado Springs, Colorado October 30, 2015

USA HOCKEY, INC.

USA HOCKEY FOUNDATION

HOCKEY AND RINK PROTECTION, INC.

Consolidating Statement of Financial Position August 31, 2015

(With Consolidated Totals for 2014)

| | USA Hockey, Inc. | USA Hockey For and Subsid | | ey and Rink ection, Inc. | EliminatingEntries | Consolidated Totals 2015 | Consolidated Totals 2014 |
|----------------------------------------------------------|---------------------|------------------------------|-----------------------|--------------------------|------------------------|-----------------------------|-----------------------------|
| ASSETS | | | | | | | |
| CURRENT ASSETS: | | | | | | | |
| Cash and cash equivalents | \$ 10,686,228 | \$ 2 | ,997,174 | \$ 2,805,947 | \$ | \$ 16,489,349 | \$ 12,636,232 |
| Restricted cash | 726,117 | | | | | 726,117 | 725,533 |
| Short-term investments (Note B) | | _ | | 3,075,294 | | 3,075,294 | 2,795,467 |
| Accounts receivable | 937,099 | 1 | ,075,103 | | | 2,012,202 | 4,509,532 |
| <pre>Short-term pledges receivable, net (Note D)</pre> | | | 30,000 | | | 30,000 | 90,000 |
| Due from USA Hockey Foundation | 444,922 | | 30,000 | | (444,922) | 30,000 | 30,000 |
| Inventory | 444,722 | | 190,077 | | (444,522) | 190,077 | |
| Grants receivable from USA | | | | | | | |
| Hockey Foundation | 3,626,097 | | | | (3,626,097) | | |
| Prepaid expenses | 1,599,435 | | 367,381 | 176,858 | | 2,143,674 | 1,845,010 |
| Total current assets | 18,019,898 | 4 | ,659,735 | 6,058,099 | (4,071,019) | 24,666,713 | 22,601,774 |
| LONG-TERM INVESTMENTS (Note B) | | 21 | ,400,561 | | | 21,400,561 | 27,247,033 |
| LONG-TERM PLEDGES RECEIVABLE, net | | | 43,464 | | | 43,464 | 12,653 |
| PROPERTY AND EQUIPMENT - | | | | | | | |
| at cost (Note E) | 5,893,987 | 25 | ,903,845 | | | 31,797,832 | 8,708,342 |
| Less accumulated depreciation | (4,014,050) | (1 | ,359,821 ₎ | | | (5,373,871) | (4,699,697) |
| Property and equipment, net | 1,879,937 | 24 | ,544,024 | | | 26,423,961 | 4,008,645 |
| OTHER ASSETS (Note F): | | | | | | | |
| Artwork | | | 400,000 | | | 400,000 | 400,000 |
| Other assets | | | | 4,541 | | 4,541 | 4,488 |
| Investment in HARP (Note I) | 750,000 | | | | (750,000) | | |
| Intangible assets, net of | | | | | | | |
| amortization of \$20,026 | | | E00 00E | | | E00 00E | 26 105 |
| and \$89,827 | | | 700,907 | | | 700,907 | 36,105 |
| Total other assets | 750,000 | 1 | ,100,907 | 4,541 | (750,000) | 1,105,448 | 440,593 |
| TOTAL ASSETS | \$ 20,649,835 | \$ 51 | <u>,748,691</u> | \$ 6,062,640 | <u>\$ (4,821,019</u>) | \$ 73,640,147 | \$ 54,310,698 |

LIABILITIES AND NET ASSETS CURRENT LIABILITIES: Accounts payable and accrued 653,695 \$ 1,456,810 \$ liabilities \$ 2,392,986 \$ \$ 4,503,491 \$ 3,651,539 Accrued payroll and related benefits 652,299 211,444 863,743 684,148 80,783 Deferred revenue (Note G) 13,677,145 13,757,928 12,717,130 Due to USA Hockey, Inc. 444,922 (444,922)Grants payable to USA Hockey, Inc. 3,786,307 (3,626,097) 160,210 Current portion of bonds payable (Note H) 369,641 369,641 165,000 Total current liabilities 16,722,430 1,456,810 5,546,792 (4,071,019)19,655,013 17,217,817 LONG-TERM LIABILITIES: Deferred revenue - long term 4,055 4,055 Bonds payable (Note H) 19,130,359 19,130,359 1,275,000 16,722,430 1,456,810 (4,071,019)Total liabilities 24,681,206 38,789,427 18,492,817 NET ASSETS: Unrestricted 3,888,744 25,507,130 4,605,830 (750,000)33,251,704 26,879,943 Unrestricted - board designated (Note J) 7,394,241 38,661 1,406,479 1,445,140 Temporarily restricted (Note K) 1,393,821 Permanently restricted (Note L) 153,876 153,876 149,876 4,605,830 (750,000)Total net assets 3,927,405 27,067,485 34,850,720 35,817,881

51,748,691

6,062,640

\$ (4,821,019) \$ 73,640,147

\$ 54,310,698

TOTAL LIABILITIES AND NET ASSETS

\$ 20,649,835

USA HOCKEY, INC. USA HOCKEY FOUNDATION

HOCKEY AND RINK PROTECTION, INC.

Consolidating Statement of Activities and Changes in Net Assets For the Year Ended August 31, 2015 (With Consolidated Totals for 2014)

| | USA Hockey, Inc. | USA Hockey Foundation | Hockey and Rink Protection, Inc. | Eliminating Entries | Consolidated Totals 2015 | Consolidated Totals 2014 |
|-----------------------------------|------------------|--------------------------|----------------------------------|------------------------|-----------------------------|-----------------------------|
| REVENUE: | | | | | | |
| Membership registrations | | | | | | |
| and dues | \$ 25,709,262 | \$ | \$ | \$ | \$ 25,709,262 | \$ 25,220,046 |
| National Hockey League (Note 0) | | 9,200,000 | • | · | 9,200,000 | 8,006,000 |
| Corporate sponsorship | 3,110,830 | | | | 3,110,830 | 3,725,048 |
| Tournaments and exhibitions | 2,717,469 | | | | 2,717,469 | 3,392,730 |
| USOC grants (Note N) | 1,427,500 | | | | 1,427,500 | 1,921,000 |
| Plymouth income, net of cost | | | | | | |
| of goods sold | | 715,894 | | | 715,894 | |
| Contributions & other grants | 50,700 | 625,609 | | (1,800) | 674,509 | 456,631 |
| Advertising and merchandise | | | | | | |
| sales, net of costs | 318,586 | 222,096 | | | 540,682 | 329,931 |
| Other income | 365,060 | 4,404 | | | 369,464 | 595,964 |
| USA Hockey Foundation grants | 8,380,389 | | | (8,380,389) | | |
| Insurance premiums | | | 700,000 | (700,000) | | |
| Rental income, net of | | | | | | |
| rental expenses (Note N) | | 208,948 | | (367,500) | (158,552) | |
| Investment income (loss) (Note C) | 7,173 | (1,364,960) | (64,222) | | (1,422,009) | 3,884,958 |
| Satisfied program restrictions | | 297,027 | | | 297,027 | 212,003 |
| Total unrestricted revenue | 42,086,969 | 9,909,018 | 635,778 | (9,449,689) | 43,182,076 | 47,744,311 |
| EXPENSES: | | | | | | |
| Program services: | | | | | | |
| Membership services | 9,917,605 | | 400,108 | (700,000) | 9,617,713 | 9,056,016 |
| International programs | 6,067,539 | | | | 6,067,539 | 7,817,414 |
| National team development | 3,687,838 | | | | 3,687,838 | 3,609,265 |
| Player development | 2,791,262 | 9,191,584 | | (8,380,389) | 3,602,457 | 3,094,616 |
| Officials | 2,321,555 | | | | 2,321,555 | 2,235,004 |
| American development model | 2,119,556 | | | | 2,119,556 | 1,887,197 |
| Coaching | 2,043,391 | | | | 2,043,391 | 2,059,511 |
| Adult hockey | 1,970,906 | | | | 1,970,906 | 1,879,098 |
| Plymouth AC program | | 1,414,464 | | | 1,414,464 | |
| Annual Congress/ | | | | | | |
| Mid-Winter Meetings | 1,258,532 | | | | 1,258,532 | 1,034,270 |
| Membership development | 1,235,316 | | | | 1,235,316 | 1,337,720 |
| Youth program | 662,893 | | | | 662,893 | 624,262 |
| Junior program | 467,213 | | | | 467,213 | 447,288 |
| Internet project | 354,761 | | | | 354,761 | 481,897 |
| Patty Kazmaier Memorial | | | | | | |
| Award | | 29,028 | | | 29,028 | 37,040 |
| Alumni program | | 5,200 | | | 5,200 | 5,000 |
| Total program services | 34,898,367 | 10,640,276 | 400,108 | (9,080,389) | 36,858,362 | 35,605,598 |

| Supporting services: General and administrative Marketing and fundraising Business development | 4,661,742 1,864,601 | 516,832 673,319 | | (369,300) | 4,809,274 2,537,920 | 4,727,285 1,490,928 440,801 |
|---------------------------------------------------------------------------------------------------------|------------------------|--------------------|--------------|--------------|---------------------|-----------------------------------|
| Total supporting services | 6,526,343 | 1,190,151 | | (369,300) | 7,347,194 | 6,659,014 |
| Total unrestricted expenses | 41,424,710 | 11,830,427 | 400,108 | (9,449,689) | 44,205,556 | 42,264,612 |
| CHANGE IN UNRESTRICTED | | | | | | |
| NET ASSETS | 662,259 | (1,921,409) | 235,670 | | (1,023,480) | 5,479,699 |
| TEMPORARILY RESTRICTED NET ASSETS (Note K): | | | | | | |
| Contributions | 1,000 | 233,037 | | | 234,037 | 173,390 |
| Grants | | 99,000 | | | 99,000 | |
| Patty Kazmaier Memorial | | 15,930 | | | 15,930 | 13,905 |
| Investment income | | 379 | | | 379 | 402 |
| Less satisfied program restrictions | | (297,027) | | | (297,027) | (212,003) |
| CHANGE IN TEMPORARILY RESTRICTED NET ASSETS | 1,000 | 51,319 | | | 52,319 | (24,306) |
| PERMANENTLY RESTRICTED NET ASSETS (Note L): | | | | | | |
| Contributions | | 4,000 | | | 4,000 | 3,000 |
| CHANGE IN PERMANENTLY RESTRICTED NET ASSETS | | 4,000 | | | 4,000 | 3,000 |
| CHANGE IN NET ASSETS | 663,259 | (1,866,090) | 235,670 | | (967,161) | 5,458,393 |
| NET ASSETS, beginning of year | 3,264,146 | 28,933,575 | 4,370,160 | (750,000) | 35,817,881 | 30,359,488 |
| NET ASSETS, end of year | \$ 3,927,405 | \$ 27,067,485 | \$ 4,605,830 | \$ (750,000) | \$ 34,850,720 | \$ 35,817,881 |

USA HOCKEY, INC. USA HOCKEY FOUNDATION HOCKEY AND RINK PROTECTION, INC.

Consolidating Statement of Cash Flows
For the Year Ended August 31, 2015
(With Consolidated Totals for 2014)

| | USA Hockey, Inc. | USA Hockey Foundation | Hockey and Rink Protection, Inc. | Eliminating Entries | Consolidated Totals 2015 | Consolidated Totals 2014 |
|---------------------------------------|---------------------|--------------------------|----------------------------------|------------------------|-----------------------------|-----------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | | | |
| Change in net assets | \$ 663,259 | \$ (1,866,090) | \$ 235,670 | | \$ (967,161) | \$ 5,458,393 |
| Adjustments to reconcile change in | | | | | | |
| net assets to net cash provided | | | | | | |
| by operating activities: | | | | | | |
| Depreciation and amortization | 417,025 | 302,022 | | | 719,047 | 452,018 |
| Realized gains on investments | | (1,563,579) | | | (1,563,579) | (1,163,239) |
| Unrealized gains on investments | | 3,371,126 | 257,655 | | 3,628,781 | (1,908,033) |
| Loss on disposal of intangible assets | | | | | | 45,000 |
| Decrease (increase) in assets: | | | | | | |
| Restricted cash | (584) | | | | (584) | (726) |
| Accounts receivable | 139,923 | 2,517,617 | | | 2,657,540 | (1,943,845) |
| Short-term pledges receivable, net | | 60,000 | | | 60,000 | 50,000 |
| Due from USA Hockey Foundation | (397,775) | | | 397,775 | | |
| Inventory | | (190,077) | | | (190,077) | |
| Grants receivable from USA | | | | | | |
| Hockey Foundation | | | | | | |
| Prepaid expenses | (49,521) | (189,590) | (59,553) | | (298,664) | 615,100 |
| Long-term pledges receivable, net | | (30,811) | | | (30,811) | 61,790 |
| Other assets | | | (53) | | (53) | (4) |
| Increase (decrease) in liabilities: | | | | | | |
| Accounts payable | (44,964) | 650,096 | 246,820 | | 851,952 | 116,235 |
| Accrued payroll and | | | | | | |
| related benefits | (27,574) | 207,169 | | | 179,595 | 14,305 |
| Legal settlement advance | | | | | | |
| Deferred revenue | 960,015 | 84,838 | | | 1,044,853 | 162,406 |
| Due to USA Hockey, Inc. | | 397,775 | | (397,775) | | |
| Total adjustments | 996,545 | 5,616,586 | 444,869 | | 7,058,000 | (3,498,993) |
| Net cash provided by operating | | | | | | |
| activities | 1,659,804 | 3,750,496 | 680,539 | | 6,090,839 | 1,959,400 |

| CASH FLOWS FROM INVESTING ACTIVITIES: | | | | | | |
|---------------------------------------|---------------|----------------------|--------------|----------|----------------|-----------------|
| Acquisition of property and | | | | | | |
| equipment | (337,862) | (22,773,537) | | | (23,111,399) | (442,405) |
| Acquisition of intangible assets | | (595,001) | | | (595,001) | |
| Purchase of available for | | | | | | |
| sale investments | | (4,095,159) | (537,482) | | (4,632,641) | (2,114,027) |
| Proceeds from available for sale | | | | | | |
| investments | | 8,041,319 | | | 8,041,319 | 1,823,021 |
| Net cash used by | | | | | | |
| investing activities | (337,862) | (19,422,378) | (537,482) | | (20,297,722) | (733,411) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | | | | |
| Proceeds from bond issuance | | 19,500,000 | | | 19,500,000 | |
| Principal payments on bonds payable | | (1,440,000) | | | (1,440,000) | (155,000) |
| Net cash provided by | | | | | | |
| financing activities | | 18,060,000 | | | 18,060,000 | (155,000) |
| - | | | | | | |
| NET INCREASE IN CASH | 1,321,942 | 2,388,118 | 143,057 | | 3,853,117 | 1,070,989 |
| CASH AND CASH EQUIVALENTS, | | | | | | |
| beginning of year | 9,364,286 | 609,056 | 2,662,890 | | 12,636,232 | 11,565,243 |
| CASH AND CASH EQUIVALENTS, | | | | | | |
| end of year | \$ 10,686,228 | \$ 2,997,174 | \$ 2,805,947 | \$ | \$ 16,489,349 | \$ 12,636,232 |
| 1 | <u> </u> | ~ -,,,,,, | <u> </u> | <u> </u> | 7 -0, -0, 1015 | ~ ,, |

USA HOCKEY, INC. USA HOCKEY FOUNDATION AND SUBSIDIARIES HOCKEY AND RINK PROTECTION, INC.

Notes to Consolidating Financial Statements For the Year Ended August 31, 2015

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The financial statements of USA Hockey, Inc. are being presented on a consolidated basis with the USA Hockey Foundation and subsidiaries and Hockey and Rink Protection, Inc. in order to conform to the requirements of FASB ASC 958. The Statement requires consolidation when one nonprofit has a financial interest and controls the appointment of a majority of the board of directors of another nonprofit entity.

Transactions between the entities are shown as eliminating entries and removed in order to properly reflect consolidated totals.

Organization

USA Hockey, Inc. (the Corporation) is the national governing body for ice hockey, making it responsible for the conduct and administration of amateur ice hockey in the United States.

The USA Hockey Foundation (the Foundation) was incorporated in 1989. The purpose of the Foundation is to raise funds and acquire assets that will enable USA Hockey, Inc. to encourage, improve and promote amateur ice hockey in the United States.

During the year ended August 31, 2015, the Foundation formed Plymouth AC, LLC (Plymouth) for the purpose of purchasing and maintaining a hockey arena in Michigan. A purpose of the hockey arena is to provide a wholly owned home for the National Team Development Program. The Foundation is the sole member of Plymouth.

The purchase of the arena also included a restaurant and concession activities. The Foundation formed Beck Road Concessions, LLC (Beck Road) for the purpose of conducting those operations. The Foundation is the sole member of Beck Road.

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Organization - continued

Hockey and Rink Protection, Inc., (HARP), was formed on May 18, 2004 in the State of Vermont as a mutual benefit corporation of which USA Hockey, Inc. is the sole member. The company commenced operations on September 1, 2004. HARP provides general liability coverage to ice hockey participants, coaches, officials, and volunteers associated with USA Hockey, Inc.

Income Taxes

The Corporation and the Foundation qualify as tax-exempt organizations under Section 501(c)(3) of the Internal Revenue Code and, accordingly, are not subject to federal income tax. Neither entity is a private foundation. HARP qualifies under the provisions of Section 501 of the Internal Revenue Code to be exempt from federal income taxes. Accordingly, no tax provision has been recorded.

The Corporation's, Foundation's and HARP's forms 990, Return of Organization Exempt from Income Tax, are subject to examination by various taxing authorities, generally for three years after the date they were filed. Management of the Corporation believes that it does not have any uncertain tax positions that are material to the financial statements.

Plymouth and Beck Road, as single-member LLCs, are considered disregarded entities for income tax reporting purposes. Accordingly, their activity is reported on the Foundation's tax return. Profits that are generated from activities unrelated to the Foundation's exempt purpose could be subject to income tax.

Joint Venture

During the year ended August 31, 2000, the Corporation entered into a joint venture with the U.S. Figure Skating Association to form Serving the American Rinks (STAR). STAR, which is a tax-exempt organization under 501(c)(6), was established to design and implement programs to foster the development, growth, and success of ice-skating rinks and inline facilities. The Corporation has agreed to provide support for this program up to \$125,000 for the year ended June 30, 2016.

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Depreciation and Amortization

Furniture and equipment are recorded at cost as of the date of acquisition or fair value as of the date of receipt in the case of gifts. Capital expenditures exceeding \$1,000 to \$10,000, depending on the type of asset acquired, are capitalized and depreciated over the appropriate according the Corporation's policies. Depreciation recorded using the straight-line method over estimated useful lives of three to ten years for the Corporation's and Foundation's furniture and equipment and fifty years for the Foundation's buildings.

Amortization is recorded on the bond issuance cost, licenses acquired and startup costs related to Plymouth and Beck Road, using the straight-line method over a period of fifteen years. Intangible expenditures exceeding \$3,000 to \$20,000, depending on the type of intangible asset acquired, are capitalized and amortized over the appropriate term according to the Foundation's policies.

Depreciation and amortization expense amounted to \$719,047 and \$452,018 for the years ended August 31, 2015 and 2014, respectively.

Cash and Cash Equivalents

Cash and cash equivalents consist of the Corporation's, the Foundation's, and HARP's cash balances in their respective checking and money market accounts.

The Corporation, the Foundation, and HARP maintain their cash and cash equivalents at commercial banks and in money market funds managed by a brokerage firm. In the event of a bank or fund failure, they could suffer a loss to the extent deposits exceeded the respective bank or brokerage firm's insurance limits.

<u>Investments</u>

The Corporation and the Foundation account for their investments in accordance with FASB ASC 958, "Not-for-Profit Entities". All of the Corporation and Foundation investments are recorded at quoted market values. Unrealized gains and losses are reported as revenue in the accompanying Consolidating Statement of Activities and Changes in Net Assets. Realized gains and losses on investments sold,

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Investments - continued

determined on a specific identification basis, are also included in revenue.

HARP accounts for its investments in accordance with FASB ASC 320, "Debt and Equity Securities". Management determines the appropriate classification of its investments in debt securities at the time of purchase and reevaluates such determination at each balance sheet date.

All of HARP's investments were in mutual funds at August 31, 2015, and are classified as available for sale. Available for sale securities may be sold prior to maturity and are carried at fair value. Unrealized gains and losses relating to available for sale securities are reported in a separate component of member's equity as accumulated other comprehensive income. Realized investment gains and losses on investments sold, determined on a specific identification basis, are included in revenue.

Supplemental Cash Flow Disclosure

Cash flows from operating activities reflect interest paid of \$277,498 and \$3,437 for the years ended August 31, 2015 and 2014, respectively. No income taxes were paid during either year.

Restricted Cash

The Corporation has segregated restricted cash into a separate account. The account is restricted for collateral for letters of credit required by the Corporation's insurance carrier.

Accounts Receivable

Accounts Receivable are stated at the amount the Corporation and Foundation expect to collect from balances outstanding at year end. Based on management's assessment of the outstanding balances, it has concluded that an allowance for doubtful accounts is not necessary for the years ended August 31, 2015 and 2014.

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Contributions

Gifts of cash and other assets are reported as restricted support if they are received with donor stipulations that limit the use of donated assets. When a restriction expires, that is, when a stipulated time restriction ends or a purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities and changes in net assets as satisfied program restrictions.

Revenue Recognition

HARP insurance premiums are earned on a pro rata basis over the policy period. The portion of premiums that will be earned in the future is deferred and reported as deferred revenue on the statement of financial position. All of the policies are written on a fiscal year basis and therefore there is no unearned premium revenue at August 31, 2015 and 2014.

Reserve for Unpaid Losses

reserve for unpaid losses includes case estimates of reported losses, plus supplemental reserves for incurred but not reported losses (IBNR) calculated based upon loss projections utilizing USA Hockey, Inc.'s historical loss history and industry data. In establishing this reserve, HARP utilizes the findings of an independent consulting Management believes that its aggregate reserve for unpaid losses at year end represents its best estimate, based on the available data, of the amount necessary to cover the ultimate cost of losses; however, because of the nature of the insured risks and limited historical experience, actual loss experience may not conform to the assumptions used in determining the estimated amounts for such liability at the statement of financial position date. Accordingly, the ultimate liability could be significantly in excess of, or less than, the amount indicated in these financial As adjustments to these estimates become statements. necessary, such adjustments are reflected in current operations.

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Use of Estimates in Preparation of Financial Statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent liabilities, and the reported amounts of revenues and expenses. Actual results could differ from those estimates.

Prior-Year Comparisons

The financial statements include certain prior-year summarized comparative information in total but not by net asset or functional expense class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Corporation's financial statements for the year ended August 31, 2014, from which the summarized information was derived.

Certain reclassifications have been made to the prior-year amounts in order to conform to the current year financial statement format.

Date of Management's Review

In preparing the financial statements, the Corporation has evaluated events and transactions for potential recognition or disclosure through October 30, 2015, the date that the financial statements were available to be issued.

B. FAIR VALUE MEASUREMENTS

The Corporation, Foundation and HARP apply Generally Accepted Accounting Principles (GAAP) for fair value measurements of financial assets that are recognized or disclosed at fair value in the financial statements on a recurring basis. GAAP establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements).

B. FAIR VALUE MEASUREMENTS - Continued

The three levels of fair value hierarchy are as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Corporation, Foundation and HARP have the ability to access at the measurement date.
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs for the asset or liability.

The level in the fair value hierarchy within which a fair measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

The following tables present assets that are measured at fair value on a recurring basis at August 31, 2015 and 2014:

Assets at Fair Value as of August 31, 2015

| | Level 1 | Level 2 | Level 3 | <u>Total</u> |
|----------------------------------------------------------------------|------------------------------------------------------|---------------------|---------|------------------------------------------------------|
| Money market accounts Mutual funds Equities Fixed income USOE pooled | \$ 4,453,413 3,075,294 11,364,020 4,326,107 | \$ | \$ | \$ 4,453,413 3,075,294 11,364,020 4,326,107 |
| fund | | 1,257,021 | | 1,257,021 |
| | \$ 23,218,834 | <u>\$ 1,257,021</u> | \$ | \$ 24,475,855 |

Assets at Fair Value as of August 31, 2014

| | Level 1 | Level 2 | Level 3 | <u>Total</u> |
|----------------------------------------------------------------------|------------------------------------------------------|--------------|---------|------------------------------------------------------|
| Money market accounts Mutual funds Equities Fixed income USOE pooled | \$ 2,259,016 2,795,467 17,373,436 6,317,702 | \$ | \$ | \$ 2,259,016 2,795,467 17,373,436 6,317,702 |
| fund | | 1,296,879 | | 1,296,879 |
| | \$ 28,745,621 | \$ 1,296,879 | \$ | \$ 30,042,500 |

B. FAIR VALUE MEASUREMENTS - Continued

The United States Olympic Endowment (USOE) investment consists of units in a pooled portfolio managed by the USOE. At August 31, 2015, the USOE portfolio consisted of the following types of securities:

| Alternative investments | 35.57% |
|-------------------------|-----------------|
| Domestic equities | 30.10 |
| International equities | 24.73 |
| Domestic bonds | 6.53 |
| International bonds | 2.88 |
| Cash & cash equivalents | 0.19 |
| | <u>100.00</u> % |

The alternative investments include hedge equity funds, private equity funds, real estate funds and limited partnerships.

HARP's short-term investments are recorded at quoted market values and consist of mutual funds in the amount of \$3,075,294 and \$2,795,467 at August 31, 2015 and 2014, respectively.

Some investments are exposed to various risks that may cause their reported fair values to fluctuate from period to period could materially affect the recorded the consolidated financial investments in statements. Investments in equity securities fluctuate in value in response to many factors, such as the activities and financial condition of individual companies, general business and industry market conditions and the state or perceived direction of the economy. The values of debt securities fluctuate in response to changing interest rates, credit worthiness of issuers, and overall economic policies that impact market conditions. The values of certain investments, such as hedge funds, can fluctuate in response to direct market conditions and other factors that may or may not have a high correlation to overall market direction. Though the market values of investments are subject to fluctuation, management and the investment committee believe that the investment policy is prudent for the long-term welfare of the Foundation and HARP.

B. FAIR VALUE MEASUREMENTS - Continued

The Foundation's long-term investments are carried at quoted market values and consist of the following at August 31, 2015 and 2014:

| | <u>2015</u> | <u>2014</u> |
|--------------------------------------------------------------|------------------------------------------------------|------------------------------------------------------|
| Equities Money market accounts Fixed income USOE pooled fund | \$ 11,364,020 4,453,413 4,326,107 1,257,021 | \$ 17,373,436 2,259,016 6,317,702 1,296,879 |
| Market value | <u>\$ 21,400,561</u> | \$ 27,247,033 |
| Cost | <u>\$ 18,029,434</u> | <u>\$ 25,517,546</u> |

The above categories include \$1,257,021 at August 31, 2015 and \$1,296,879 at August 31, 2014 invested in a pooled portfolio managed by the United States Olympic Endowment (USOE). The remainder of the Foundation's investment portfolio is managed by Hirtle, Callaghan & Co. and UBS Financial Services, Inc.

C. INVESTMENT INCOME (LOSS)

Investment income (loss) consists of the following for the years ended August 31, 2015 and 2014:

| | <u> 2015</u> | <u>2014</u> |
|---------------------------------|------------------------|-------------|
| Realized gains on investments | \$ 1,563,579 | \$ 1,163,23 |
| Interest and dividends | 643,572 | 814,08 |
| Unrealized gains on investments | (3,628,781) | 1,908,03 |
| | <u>\$ (1,421,630</u>) | \$ 3,885,36 |

D. PLEDGES RECEIVABLE

As of August 31, 2015, the Foundation had net pledges receivable of \$73,464 representing promises to give made during the current and prior years. The pledges are scheduled to be received by the Foundation during the next two years. Long-term portions of the pledges were discounted using an interest rate of 2.00%. The discount on pledges receivable was \$2,036 at August 31, 2015.

The current portion of pledges receivable has been recorded net of an allowance for doubtful pledges of \$17,132 based on management's expectation for collection.

E. PROPERTY AND EQUIPMENT

Property and equipment consist of the following at August 31, 2015 and 2014:

| | <u>2015</u> | <u>2014</u> |
|-------------------------------------------------|------------------------|---------------------|
| Buildings and improvements Equipment, furniture | \$ 22,928,152 | \$ 3,634,334 |
| and technology Land | 5,115,495 3,295,000 | 4,798,817 |
| Program equipment | 459,185 | 275,191 |
| Less accumulated depreciation | <u>(5,373,871</u>) | <u>(4,699,697</u>) |
| | \$ 26,423,961 | \$ 4,008,645 |

F. OTHER ASSETS

Included in intangible assets at August 31, 2015, are bond issuance and start-up costs incurred by the Foundation and subsidiaries of \$720,933 less amortization of \$20,026.

During the year ended August 31, 2007 the Foundation received a donation of two paintings with an appraised value of \$400,000.

G. DEFERRED REVENUE

Deferred revenue consists of the following at August 31, 2015 and 2014:

| | <u> 2015</u> | <u>2014</u> |
|------------------------------|---------------|---------------|
| Registrations and tournament | | |
| fees | \$ 12,307,325 | \$ 11,507,850 |
| Seminar and clinic fees | 542,290 | 453,940 |
| Sponsor payment | 293,750 | 205,816 |
| USOC grant | 260,000 | 348,125 |
| Officials Affiliate fees | 154,776 | 112,610 |
| Transfer card fees | 112,000 | 68,300 |
| Plymouth Arena Programs | 84,838 | |
| Other | 7,004 | 20,489 |
| | \$ 13,761,983 | \$ 12,717,130 |

H. BONDS PAYABLE

On November 1, 1996, the Foundation entered into a loan agreement to obtain financing for construction of the headquarters office building it leases to USA Hockey, Inc. under a trust indenture between El Paso County, Colorado and JP Morgan Chase, Colorado, as trustee, the proceeds from the sale of \$3,400,000 aggregate principal amount of El Paso County, Colorado Adjustable Rate Economic Development Revenue Bonds Series 1996 (USA Hockey Project) were loaned to the Foundation pursuant to a loan agreement dated November 1, 1996 between the Foundation and El Paso County, Colorado. An irrevocable letter of credit issued November 22, 1996 and originally expiring November 15, 2007 was extended until November 15, 2018.

The letter of credit was secured by all building and construction materials, equipment or other personal property of any nature used in the construction of the improvements of the headquarters building in Colorado Springs.

The Foundation pledged a first lien on and security interest in the headquarters building in Colorado Springs. In addition, the Foundation represented that, without the prior written consent of JP Morgan Chase, the tangible net worth of the Foundation would not be less than \$3,000,000 at the end of each fiscal year; the unrestricted cash and cash equivalents, including investments, would not be less than \$6,000,000. Additional negative loan covenants restrict the Foundation from substantially altering it business activities, guaranteeing certain obligations, and changing certain investment policies. The annual fee for the letter of credit was .97 percent of the stated amount.

In connection with the purchase of an ice arena in Plymouth, Michigan during the year ended August 31, 2015, the Foundation and Plymouth entered into two new bond arrangements in the aggregate amount of \$19,500,000 for the acquisition and construction improvements of this property. As part of this arrangement, the USA Hockey Project bonds were retired and refinanced as part of the new bond structure.

Colorado Educational and Cultural Facilities Authority (CECFA) issued Refunding and Improvement Revenue Bonds (USA Hockey Project - Plymouth AC, LLC), Series 2015A (2015A), in the original aggregate principal amount of \$11,400,000 pursuant to the terms of an Indenture of Trust, Dated as of

H. BONDS PAYABLE - Continued

March 1, 2015 with Wells Fargo Bank, NA as the Trustee. The proceeds from the sale of these bonds were loaned to Plymouth pursuant to a loan agreement dated March 1, 2015. The initial rate on these bonds is 2.95% through March 31, 2025, at which time the rate will adjust. These bonds are secured by a First Leasehold Deed of Trust and assignment of rents on the national headquarters building in Colorado Springs, Colorado as well as a Mortgage on the arena building in Plymouth, Michigan, as well as a Debt Service Reserve Fund in the amount of \$1,000,000, held in a custodial account at Wells Fargo Bank, NA. The Foundation has issued a guarantee of the loan to Plymouth.

CECFA also issued Taxable Improvement Revenue Bonds (USA Hockey Project - USA Hockey Foundation), Series 2015B (2015B), in the original aggregate principal amount of \$8,100,000 pursuant to the terms of an Indenture of Trust, dated as of March 1, 2015 with Wells Fargo Bank, NA as the Trustee. The proceeds from the sale of these bonds were loaned to the Foundation pursuant to a loan agreement dated March 1, 2015. The initial interest rate on the 2015B bond series is 3.45% through March 31, 2020, at which time the rate will adjust. These bonds are secured by readily marketable securities margined based on asset type and held in a custodial account at Wells Fargo Bank, NA.

The Foundation represents that the unrestricted cash and investments held by the Foundation will be equal to or greater than \$9,750,000, measured annually. The Foundation, Plymouth and USA Hockey, Inc. are required to obtain bank approval prior to incurring additional debt in excess of \$100,000. Additional negative loan covenants restrict the Foundation from substantially altering it business activities, guaranteeing or incurring certain obligations, and changing certain investment policies.

The bonds may be redeemed in whole or in part on any interest payment date after the first day of the redemption period as defined in the Indenture of Trust and a declining redemption premium is due on any bond prepayment pursuant to the Indenture of Trust terms.

H. BONDS PAYABLE - Continued

Monthly payments of interest only for the initial 12 month term are due on both Series 2015A and 2015B. Future minimum principal payments due for the years ending August 31 are as follows:

| | | <u>2015A</u> | <u>2015B</u> | <u>Total</u> |
|------------|----|--------------|--------------|--------------|
| 2016 | \$ | 54,791 \$ | 314,850 | \$ 369,641 |
| 2017 | | 172,500 | 961,989 | 1,134,489 |
| 2018 | | 192,894 | 978,409 | 1,171,303 |
| 2019 | | 213,730 | 995,589 | 1,209,319 |
| 2020 | | 458,138 | 791,523 | 1,249,661 |
| Thereafter | 10 | ,307,947 | 4,057,640 | 14,365,587 |

I. MEMBER EQUITY

In accordance with the Vermont Department of Financial Regulation (the Department), HARP must maintain a minimum capital and surplus of \$250,000. For the period from September 1, 2004 through August 31, 2006, USA Hockey, Inc. contributed \$750,000 in the form of cash.

Prior to dividends being declared and paid, the Company must receive written approval from the Department. No distributions have been declared or paid in 2015 and 2014.

J. BOARD DESIGNATED NET ASSETS

In prior years, the Board of Directors of the Foundation had designated a portion of the Foundation's unrestricted net assets for future international events. During the year ended August 31, 2015, the Board adopted a resolution to utilize these funds in connection with the purchase of the arena in Michigan.

K. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets for the Corporation and Foundation at August 31, 2015 and 2014 consist of the following:

| | <u> 2015</u> | <u>2014</u> |
|---------------------------------|---------------|---------------|
| National Team development | \$ 339,655 | \$ 339,655 |
| Patty Kazmaier Memorial | 264,116 | 277,214 |
| B. Burke Internship | 184,409 | 175,266 |
| Youth hockey | 135,966 | 132,273 |
| Walter Bush fund | 90,065 | 90,065 |
| Restricted pledges | 72,964 | 102,653 |
| Ron DeGregorio Goaltending Fund | 54,676 | |

K. TEMPORARILY RESTRICTED NET ASSETS - Continued

| Try Hockey for Free Equipment Resource library | 55,556 48,991 | 55,556 50,020 |
|---------------------------------------------------|------------------|---------------------------------------|
| - | 38,898 | 25,014 |
| Disabled athlete program | • | |
| Treadmill | 38,661 | 38,661 |
| Women's Hockey | 28,176 | 27,826 |
| Disabled youth program | 25,000 | 25,000 |
| Paralympic Sled Hockey Team | 13,928 | 11,470 |
| Wounded Warriors/disabled program | 11,700 | 11,700 |
| Craig H. Nielsen Foundation | 10,696 | |
| Heads Up Don't Duck program | 10,000 | 10,000 |
| Rink conversion program | 8,511 | 8,511 |
| Brian Fishman Memorial | 4,796 | 4,560 |
| Men's National Team | 4,224 | 4,225 |
| International player development | 1,750 | 1,750 |
| Underprivileged children | 1,702 | 1,702 |
| Grow the Game | 350 | 350 |
| USA Hockey Hall of Fame | 150 | 150 |
| Safety programs | 100 | 100 |
| Referee program | 100 | 100 |
| | \$ 1,445,140 | \$ 1,393,821 |
| | | · · · · · · · · · · · · · · · · · · · |

Net assets are released from donor restrictions by incurring expenses that satisfy the restricted purpose. During the years ended August 31, 2015 and 2014, net assets were released from restrictions by satisfying the following restricted purposes:

| | <u> 2015</u> | <u>2014</u> |
|-----------------------------|---------------|---------------|
| Craig H. Neilsen Foundation | \$ 88,304 | \$ |
| Starts with a stick | 88,113 | |
| Restricted pledges | 75,000 | 139,442 |
| Patty Kazmaier Memorial | 29,028 | 37,039 |
| Paralympic Sled Hockey team | 10,000 | 8,842 |
| Youth hockey | 5,554 | 5,680 |
| Resource library | 1,028 | |
| Pacific district clinic | | 21,000 |
| | \$ 297,027 | \$ 212,003 |

L. PERMANENTLY RESTRICTED NET ASSETS

Permanently restricted net assets for the Foundation at August 31, 2015 consist entirely of the Brian Fishman Memorial fund, which is restricted in perpetuity.

L. PERMANENTLY RESTRICTED NET ASSETS - Continued

Earnings on these net assets are subject to donor restrictions that stipulate that the original principal of the gift is to be held and invested by the Foundation indefinitely and income from the fund is to be used for support of the Brian Fishman Memorial internship.

At August 31, 2015 and 2014, the underlying assets of the endowment fund are included in the statement of financial position as cash.

M. ENDOWMENT FUNDS

In accordance with generally accepted accounting principles, net assets associated with endowment funds are classified between permanently and temporarily restricted net assets and reported based on the existence of donor-imposed restrictions.

Interpretation of Relevant Law

The Foundation's Board of Directors has interpreted the Colorado Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the date of the donor-restriction except for explicit donor-stipulations to the contrary. As a result of this interpretation, permanently restricted assets include the original value of the gift and any required accumulations for inflation stipulated by the donor.

The Foundation's permanently restricted net assets consist of an endowment gift received from one donor. The gift instrument does not require that a percentage of the annual income, including realized and unrealized gains, be added to the original gift as a hedge against the effects of inflation. As of August 31, 2015, the original gift was equal to the fair market value of the permanently restricted net assets.

The remaining portion of the donor-restricted Endowment that is not classified as permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure in a manner consistent with the standard of prudence prescribed by UPMIFA and the Foundation's investment and spending policies.

M. ENDOWMENT FUNDS - Continued

Composition of Endowment

These funds are invested in cash and cash equivalents, pursuant to the Foundation's spending objectives of subjecting the fund to low investment risk and providing this program with current income. The Foundation expends this fund's investment earnings for the restricted purpose in the year of receipt.

| | Temporarily <u>Restricted</u> | Permanently <u>Restricted</u> | Total |
|----------------------------------------------------------------------------------|----------------------------------|----------------------------------|--------------------------------|
| Endowment net assets, September 1, 2013 Contributions Investment income | \$ 4,330 | \$ 146,876 3,000 | \$ 151,206 3,000 230 |
| Endowment net assets, August 31, 2014 Contributions Investment income | 4,560 | 149,876 4,000 | 154,436 4,000 <u>236</u> |
| Endowment net assets, August 31, 2015 | <u>\$ 4,796</u> | \$ 153,876 | <u>\$ 158,672</u> |

Return Objectives and Risk Parameters

The Foundation has adopted objectives and parameters in its investment policy for the purpose of providing reasonably predictable earnings while preserving the required fair value of the Endowment's permanently restricted net assets.

Spending Policy and Relation to Investment Objectives

To the extent that expenses satisfy donor stipulations, the Foundation considers the long-term expected return on the Endowment to determine appropriate distributions each year. Accordingly, over the long-term, the Foundation expects its spending policy to provide funding for its programs as well as preserve the required fair values of the Endowment's permanently restricted net assets.

Strategies Employed for Achieving Objectives

The Foundation employs a total-return strategy to achieve its investment objectives, which utilizes current yield (interest). Full allocation in cash is applied to maintain an acceptable level of prudent risk.

N. AFFILIATED ORGANIZATIONS

The United States Olympic Committee (USOC) provides grants to the Corporation for sports development, international competition, and team preparation. Total grants from the USOC for the years ended August 31, 2015 and 2014 consist of the following project categories:

| | <u> 2015</u> | <u>2014</u> |
|-------------------------------------------------------------------|-------------------|-----------------|
| Performance partnership agreement | \$ 1,065,000 | \$ 1,545,000 |
| Paralympic high performance funding International relations grant | 352,500 10,000 | 376,000 |
| J | \$ 1,427,500 | \$ 1,921,000 |

During the year ended August 31, 2014, the USOC provided an additional \$200,000 in funding to support two women's team exhibition games. The USOC also provided VIK airfare support during the years ended August 31, 2015 and 2014.

During the years ended August 31, 2015 and 2014, the International Ice Hockey Federation (IIHF) provided support to the Corporation of \$1,969,791 and \$1,244,387 respectively. This amount is included in tournaments and exhibitions in the accompanying statement of activities.

The Foundation leases an office building to USA Hockey, Inc. for \$30,625 per month, pursuant to a lease agreement that expires April 30, 2019. Plymouth leases office and training space to USA Hockey, Inc. for \$29,167 per month, pursuant to a lease agreement that ends March 31, 2025. Plymouth also leases restaurant and concession space to Beck Road for \$18,283 per month, pursuant to a lease agreement that ends March 31, 2025. Rental income is shown net of rental expenses of \$377,601 and \$89,010 for the years ended August 31, 2015 and 2014, respectively.

During the years ended August 31, 2015 and 2014, the Foundation provided grants to the Corporation in the amount of \$8,380,392 and \$8,108,274, respectively. At August 31, 2015 and 2014, USA Hockey Foundation owed \$3,786,307 and \$3,782,193, respectively, to the Corporation for these grants.

USA Hockey, Inc. provides certain administrative and accounting services to the Foundation for an annual fee of \$1,800. At August 31, 2015 and 2014, USA Hockey Foundation owed \$284,712 and \$51,261 to USA Hockey, Inc., respectively, for administrative costs.

N. AFFILIATED ORGANIZATIONS - Continued

During the year ended August 31, 2015, Foundation was awarded an annual grant from the NHL in the amount of \$1,200,000, over the next ten years.

Plymouth leases office and training space to USA Hockey, Inc. for \$29,167 base rent per month, pursuant to a lease agreement that ends March 31, 2025. Plymouth also leases restaurant and concession space to Beck Road for \$18,283 per month, pursuant to a lease agreement beginning March 31, 2015 and ending March 31, 2025. Rental income is shown net of rental expenses in the amount of \$343,669 for the year ended August 31, 2015.

O. NATIONAL HOCKEY LEAGUE

The National Hockey League support is based on past performance and specific objectives. A significant portion of their funding is intended to provide budget relief for existing costs associated with the national team development program and junior officiating development program. The balance is to be directed to offset costs associated with new initiatives, specifically the American Development Model and membership development, plus support for the United States Hockey League and College Hockey Inc.

P. INSURANCE ACTIVITY

HARP provides occurrence-based deductible reimbursement general liability coverage to USA Hockey, Inc. and Affiliates. For the policy periods during 2015 and 2014, policy limits were \$100,000 per occurrence with an annual aggregate of \$1,000,000. This policy covers indemnity only and no loss adjustment expenses.

HARP also provides occurrence-based accident and sickness coverage to USA Hockey participants through an accident and sickness policy. The limits under this policy vary by type of occurrence within a \$1,000,000 annual aggregate in excess of \$3,500,000 aggregate deductible.

HARP also provides occurrence-based excess sexual abuse coverage to USA Hockey participants. The limits under this policy are \$2,000,000 annual aggregate in excess of underlying limits of \$2,000,000 per person with a \$15,000,000 aggregate.

P. INSURANCE ACTIVITY - Continued

In 2015 and 2014, HARP provided legal expense reimbursement coverage to USA Hockey. Effective September 1, 2013, the limits under this policy are \$250,000 per occurrence, with a \$250,000 annual aggregate. The general liability and sexual abuse policies referred to in the preceding paragraphs cover certified terrorism losses as defined under the Terrorism Risk Insurance Act of 2002 (TRIA) and subsequent extensions. On December 26, 2007, the President signed into law the Terrorism

Program Reauthorization Act of 2007, which extended TRIA through December 31, 2014. The 2007 extension of the TRIA program expired on December 31, 2014.

TRIA provides for a system of shared public and private compensation for insured losses resulting from acts of terrorism. As a result, the certified terrorism coverage provided by HARP is eligible for 85% coinsurance provided by the United States Treasury in excess of a statutorily calculated deductible. HARP retains both the deductible and the remaining 15% coinsurance.

On January 12, 2015, the President of the United States signed the Terrorism Risk Insurance Program Reauthorization Act of 2015 (TRIPRA) into law extending TRIA through December 31, 2020. TRIPRA increases the industry insured loss trigger for the federal share of compensation for certified acts of terrorism by \$20 million annually beginning January 1, 2016 until it reaches \$200 million on January 1, 2020. Finally, under TRIPRA, the federal government's co-insurance protection gradually decreases from 85% to 80%, dropping one percent annually beginning January 1, 2016.

HARP maintains an arrangement with K&K Insurance Group for claims administration. HARP has made a loss escrow account deposit of \$176,858 and \$117,305 as of August 31, 2015 and 2014, respectively.

Activity in the liability for unpaid losses and loss adjustment expenses is summarized as follows:

| Balance at September 1, 2014 | \$ 1,190,090 |
|--------------------------------------|--------------|
| Incurred and related to current year | 394,343 |
| Incurred and related to prior years | (124,343) |
| Paid and related to current year | (7,120) |
| Paid and related to prior years | (16,060) |
| Balance at August 31, 2015 | \$ 1,436,910 |

O. RELATED PARTY TRANSACTIONS

As a result of favorable development on insured events, prior year losses decreased by \$124,343 and \$211,212 in 2015 and 2014, respectively.

HARP has an agreement with AON Insurance Managers (USA) Inc. (AON), whereby AON provides accounting, administrative and regulatory services. Management fees are expensed as incurred and have been recorded as general and administrative expenses in the statement of activities. A director and officer of HARP is also an employee of AON.

R. RETIREMENT PLAN

The Corporation maintains a defined contribution, Section 403(b), retirement plan for its employees. To be eligible, an employee must be 21 years of age and have six months of continuous employment. Employees are able to make pre-tax contributions to the plan up to the dollar and percentage limits set by law. The Corporation makes matching contributions of up to 4% of the salary of each employee who elects to defer wages.

The Corporation also makes semi-annual discretionary contributions for all eligible employees. Foundation employees are also eligible to participate in this plan.

The Corporation also has a Section 457 deferred compensation plan that covers certain key employees. Eligible employees are allowed to make elective deferrals up to the maximum amount permitted by law. The Corporation does not make any matching contributions to this plan.

Total pension expense for the years ended August 31, 2015 and 2014 amounted to \$602,781 and \$575,215, respectively.

S. BUILDING GROUND LEASE

During 1997, the Foundation constructed an office building on land owned by the Colorado Springs World Arena. The Foundation has a ground lease with the Colorado Springs World Arena for 99 years (commencing in 1997) at a lease rate of \$1 per year. This amount has been paid in full.

T. COMMITMENTS AND CONTINGENT LIABILITIES

The Corporation leases a training facility in Michigan for the benefit of the National Team Development Program (NTDP). The original lease, which commenced in August 1997, has been

T. COMMITMENTS AND CONTINGENT LIABILITIES - Continued

extended twice and expired in August 2008. A restated lease was entered into as of May 2008 which extended the original lease to August 2011. This restated lease also provided for an additional extension through August 2015. For the fiscal years ended 2014 and 2015, the annual rent will be adjusted according to the Consumer Price Index. The Corporation paid \$115,791 and \$108,072 of rent under this lease agreement during the years ended August 31, 2015 and 2014, respectively.

The Corporation has two operating lease agreements for vehicles and a lease for warehouse space in Colorado Springs. The vehicle agreements expire in January 2016 and September 2017 and require payments of \$457 and \$550 per month. The warehouse agreement expires August 2018. This lease requires payments of \$3,100 per month for the upcoming fiscal year.

The Corporation also leases two postage meters. One lease requires monthly payments of \$349 through April 2019. The other lease requires quarterly payments of \$349 through September 2017.

Future minimum payments on these leases for each of the years ending August 31 are as follows:

| 2016 | 54,626 |
|------|--------|
| 2017 | 50,388 |
| 2018 | 41,043 |
| 2019 | 2,795 |

The Corporation's total rent expense amounted to \$172,014 and \$149,648, respectively, for the years ended August 31, 2015 and 2014.

The Corporation has multi-year employment contracts with four key employees. In the event that an employee is terminated for cause (as defined in the contract), the Corporation is not obligated to pay any severance compensation.

U. USA HOCKEY ADVANTAGE PROGRAM, INC.

During the year ended August 31, 2013, the Foundation established a wholly owned subsidiary, USA Hockey Advantage Program, Inc., a Colorado corporation. This entity was created to administer the non-participant membership program in support of USA Hockey Foundation and USA Hockey, Inc. This program was discontinued and the entity was dissolved during the year ended August 31, 2014.

USA HOCKEY, INC. USA HOCKEY FOUNDATION HOCKEY AND RINK PROTECTION, INC.

Schedule of Program Services

For the Year Ended August 31, 2015

| Salaries \$1,085,541 \$1,004,808 \$ \$372,574 \$189,591 \$131,895 \$317,458 \$189,701 \$22,743 \$181,805 \$65,775 \$23,745 \$181,805 \$65,775 \$23,745 \$181,805 \$65,775 \$23,745 \$181,805 \$23,745 \$181,805 \$23,745 \$181,805 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$23,745 \$2 | | | embership Services | | ernational Programs | National Te | | Player Development | Ot | American Development fficials Model Coaching | | Development | | evelopment | | | Adult Hockey |
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| Payroll taxes | Salaries | ė | 1 036 541 | ė | 818 524 | \$ 1 004 8 | 9.8 | ė | ė | 372 574 | ė | 859 591 | ė | 313 895 | ė | 317 /158 | |
| Peal in Insurance | | ې | | ې | • | | | ş | Ą | | Ą | | ş | • | ې | • | |
| Pension plane | | | | | | , | | | | | | | | | | • | |
| Advertising 6 promotion 63,438 5,000 23,690 40,735 503 133,641 Advertising 6 promotion 63,438 5,000 23,690 40,735 503 133,641 Contributions Children's skate classes Suilding rete | | | • | | • | | | | | | | | | • | | | |
| Promotion Gay | | | 75,950 | | 30,012 | 02,5 | 30 | | | 21,411 | | 50,212 | | 20,307 | | 21,013 | |
| Mathematic Mat | | | | | | | | | | | | | | | | | |
| Children's skate classes Building rent (5,287) Children's skate classes Building rent (6,287) Building maintenance Dereciation & amortization Dues & Subacriptions (2,616) (308,341) (605) (70,295) (70,222) (70,345) Bank & investment fees Equipment (7,869) (24,880) (12,214) (7,859) (70,322) (70,345) Equipment (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) (7,869) | 2 | | 62 420 | | F 000 | 22.6 | 0.0 | | | | | 40 725 | | E02 | | 122 641 | |
| Children's skate classes Suliding rent 6,877 10,895 10,895 10,895 10,895 10,895 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,295 10,2 | - | | 03,430 | | 5,000 | 23,0 | 90 | | | | | 40,735 | | 503 | | 133,641 | |
| Sulfiding rent | | | | | | | | | | | | | | | | | |
| Separation Sep | | | | | | 110 0 | 0.0 | | | | | | | | | | |
| Sulfiding maintenance 9,206 Pepreciation & amoritization Puber & subscriptions 2,616 308,341 605 10,295 7,022 800 8ank investment fees 249,446 7,869 24,880 12,214 94,582 47,596 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 | 3 | | | | 6 207 | 110,8 | 99 | | | | | | | | | | |
| Deport | | | | | 6,28/ | | | | | | | | | | | | |
| Dues & subscriptions 2,616 308,341 605 10,295 7,022 800 808 808 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 809 | | | | | | 9,2 | 06 | | | | | | | | | | |
| Bank & investment fees 12,580 249,446 7,869 24,880 12,214 94,582 47,596 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,343 70,34 | - | on | | | | | | | | | | | | | | | |
| Ranks investment fees Rquipment 12,580 249,446 7,869 24,880 12,214 94,582 47,596 70,034 Interest Computer maintenance & S,283 2,765 League expenses Postage & freight 85,859 88,571 13,564 27,855 70,260 37,324 49,107 39,833 Legal Fees Grants 1,175,000 141,361 88,647 77,455 4,607 107,144 352,047 Insurance 5,878,569 135,921 Meetings 1,697 299 6,412 Other 609,506 68,783 15,877 7,777 88,741 3,268 63,130 37,827 Printing & S,060,506 68,783 15,877 7,777 88,741 3,268 63,130 37,827 Printing & S,060,506 68,783 15,877 7,777 88,741 3,268 63,130 37,827 Printing & S,060,506 68,783 15,877 7,777 88,741 3,268 63,130 37,827 Printing & S,060,506 68,783 15,877 7,777 88,741 3,268 63,130 37,827 Printing & S,060,506 68,783 15,877 7,777 88,741 3,268 63,130 37,827 Printing & S,060,506 68,783 15,877 7,777 88,741 3,268 63,130 37,827 Printing & S,060,506 68,783 15,877 7,777 88,741 3,268 63,130 37,827 Printing & S,060,506 68,783 15,877 7,777 88,741 3,268 63,130 37,827 Printing & S,060,506 68,783 15,878 9,90,719 90,689 104,451 5,964 Protocol gifts 472 2,127 3,173 1,055 Professional fees Property tax Honoraria 5,889 43,803 3,524 2,878 9,363 2,885 58,166 58,357 Professional fees Property tax Honoraria 6,889 45,653 245,783 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,785 245,78 | | | | | | _ | | | | 40.00 | | | | | | | |
| Equipment 12,580 249,446 7,869 24,880 12,214 94,582 47,596 70,343 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,1111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 11,111 | - | | 2,616 | | 308,341 | 6 | 05 | | | 10,295 | | 7,022 | | | | 800 | |
| Computer maintenance | | | 40 -00 | | | | | | | | | | | | | | |
| Computer maintenance | | | 12,580 | | 249,446 | 7,8 | 69 | 24,880 | | 12,214 | | 94,582 | | 47,596 | | 70,343 | |
| League expenses Postage & freight | | | | | | | | | | | | | | | | | |
| Designe Repease Postage & Freight Repease Repe | - | | | | | | | | | | | | | | | | |
| Postage & freight Resprice | | | 85,283 | | | 2,7 | 65 | | | | | | | | | | |
| Legal Fees Grants 1,175,000 1,997,814 20,000 70,000 Lee rental 41,604 141,361 88,647 77,455 4,607 107,144 352,047 Insurance 5,878,569 135,921 Meetings 1,697 299 6,412 Welliams 195,055 3,931 15,051 8,879 90,719 90,689 104,451 5,964 Printing & 195,055 3,931 15,051 8,879 90,719 90,689 104,451 5,964 Protocol gifts 472 2,127 3,173 1,055 Trophies & awards 6,383 43,802 3,524 2,878 9,363 2,885 58,166 58,357 Office expense Seminars & training 1,125 123,781 2,878 Professional fees Property tax Honoraria 294,695 209,915 215,360 316,266 5,100 172,420 2,000 Contract services 269,155 30,396 524,789 36,883 34,023 87,281 267,150 311,567 Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,155 1,09 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,988 Corporate sponsor - VIK Utilities 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities 17,106 Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,886 227,025 467,470 337,712 | | | | | | | | | | | | | | | | | |
| Grants 1,175,000 1,997,814 20,000 70,000 Ice rental 1,000 11,000 12,000 70,000 Ice rental 1,000 11,000 12,000 70,000 Ice rental 1,000 11,000 12,000 70,000 Ice rental 1,000 12,000 12,000 10,000 10,000 Ice rental 1,000 12,000 12,000 10,000 10,000 10,000 10,000 Ice rental 1,000 12,000 12,000 Ice rental 1,000 12,000 | 5 5 | | 895,959 | | 88,571 | 13,5 | 64 | 27,855 | | 70,260 | | 37,324 | | 49,107 | | 39,833 | |
| Time | 5 | | | | | | | | | | | | | | | | |
| Meetings | | | | | | | | | | | | | | | | | |
| Meetings 1,697 299 6,412 539 Other 609,506 68,783 15,487 7,777 88,741 3,268 63,130 37,827 Printing & publications 195,055 3,931 15,051 8,879 90,719 90,689 104,451 5,964 Protocol gifts 472 2,127 3,173 1,055 1,055 7,777 88,741 90,689 104,451 5,964 Protocol gifts 472 2,127 3,173 1,055 1,055 104,451 5,964 Protesions 6,838 43,802 3,524 2,878 9,363 2,885 58,166 58,357 Office expense 8 1,125 123,781 1,055 1,05 1,055 955 1,057 1,001 1,002 1,002 1,003 1,003 1,003 1,003 1,003 1,003 1,003 1,003 1,004 1,004 1,004 1,004 1,004 1,004 1,004 1,004 1,004 1,004< | | | | | | 141,3 | 61 | 88,647 | | 77,455 | | 4,607 | | 107,144 | | 352,047 | |
| Other 609,506 68,783 15,487 7,777 88,741 3,268 63,130 37,827 Printing & publications 195,055 3,931 15,051 8,879 90,719 90,689 104,451 5,964 Protocol gifts 472 2,127 3,173 1,055 Trophies & wards 6,383 43,802 3,524 2,878 9,363 2,885 58,166 58,357 Office expense Seminars & training 1,125 123,781 595 Professional fees Professional fees Property tax Honoraria 294,695 209,915 215,360 316,266 5,100 172,420 2,000 Contract services 269,155 30,396 524,789 36,883 34,023 87,281 267,150 311,567 Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | | | | | | | | | | | | | | | | | |
| Printing & publications 195,055 3,931 15,051 8,879 90,719 90,689 104,451 5,964 Protocol gifts 472 2,127 3,173 1,055 Trophies & awards 6,383 43,802 3,524 2,878 9,363 2,885 58,166 58,357 Office expense Seminars & training 1,125 123,781 | 3 | | , | | | | | | | | | | | | | | |
| publications 195,055 3,931 15,051 8,879 90,719 90,689 104,451 5,964 Protocol gifts 472 2,127 3,173 1,055 1,055 58,166 58,357 Office expense Seminars & training 1,125 123,781 955 955 Professional fees Professional fees Property tax 955 955 955 Honoraria 294,695 209,915 215,360 316,266 5,100 172,420 2,000 Contract services 269,155 30,396 524,789 36,883 34,023 87,281 267,150 311,567 Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 20,000 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corpo | | | 609,506 | | 68,783 | 15,4 | 87 | 7,777 | | 88,741 | | 3,268 | | 63,130 | | 37,827 | |
| Protocol gifts 472 2,127 3,173 1,055 Trophies & awards 6,383 43,802 3,524 2,878 9,363 2,885 58,166 58,357 Office expense Seminars & training 1,125 123,781 955 Professional fees Property tax Honoraria 294,695 209,915 215,360 316,266 5,100 172,420 2,000 Contract services 269,155 30,396 524,789 36,883 34,023 87,281 267,150 311,567 Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities 17,106 Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Printing & | | | | | | | | | | | | | | | | |
| Trophies & awards 6,383 43,802 3,524 2,878 9,363 2,885 58,166 58,357 Office expense Seminars & training 1,125 123,781 955 Professional fees Property tax Honoraria 269,155 30,396 524,789 36,883 34,023 87,281 267,150 311,567 Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | | | • | | | | | 8,879 | | | | 90,689 | | 104,451 | | 5,964 | |
| Office expense Seminars & training Professional fees Property tax Honoraria Contract services Special events Telephone Uniforms Corporate sponsor VIK 1,002 1,002 1,002 240,979 103,975 103,975 103,975 103,975 103,975 103,975 103,975 103,975 103,975 103,975 103,975 103,888 1,160,470 1,002 1,005,963 1,106 1,006 1,006 1,007 1,006 1,007 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,008 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 1,08 | Protocol gifts | | 472 | | 2,127 | 3,1 | 73 | | | 1,055 | | | | | | | |
| Seminars & training 1,125 123,781 955 Professional fees Property tax Honoraria 294,695 209,915 215,360 316,266 5,100 172,420 2,000 Contract services 269,155 30,396 524,789 36,883 34,023 87,281 267,150 311,567 Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 246,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities 177,106 Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Trophies & awards | | 6,383 | | 43,802 | 3,5 | 24 | 2,878 | | 9,363 | | 2,885 | | 58,166 | | 58,357 | |
| Professional fees Property tax Honoraria 294,695 209,915 215,360 316,266 5,100 172,420 2,000 Contract services 269,155 30,396 524,789 36,883 34,023 87,281 267,150 311,567 Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 9 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Office expense | | | | | | | | | | | | | | | | |
| Property tax Honoraria 294,695 209,915 215,360 316,266 5,100 172,420 2,000 Contract services 269,155 30,396 524,789 36,883 34,023 87,281 267,150 311,567 Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Seminars & training | | 1,125 | | | 123,7 | 81 | | | | | | | 955 | | | |
| Honoraria 294,695 209,915 215,360 316,266 5,100 172,420 2,000 Contract services 269,155 30,396 524,789 36,883 34,023 87,281 267,150 311,567 Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Professional fees | | | | | | | | | | | | | | | | |
| Contract services 269,155 30,396 524,789 36,883 34,023 87,281 267,150 311,567 Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Property tax | | | | | | | | | | | | | | | | |
| Supplies 8,829 45,653 245,736 27,692 41,559 36,486 47,577 8,359 Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities 17,106 Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Honoraria | | | | 294,695 | 209,9 | 15 | 215,360 | | 316,266 | | 5,100 | | 172,420 | | 2,000 | |
| Special events Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities 17,106 Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Contract services | | 269,155 | | 30,396 | 524,7 | 89 | 36,883 | | 34,023 | | 87,281 | | 267,150 | | 311,567 | |
| Telephone 45,761 19,063 8,195 1,109 23,962 18,201 2,405 5,412 Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities 17,106 Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Supplies | | 8,829 | | 45,653 | 245,7 | 36 | 27,692 | | 41,559 | | 36,486 | | 47,577 | | 8,359 | |
| Uniforms 46,358 29,333 63,117 32,761 32,702 21,458 13,998 Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities 17,106 Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Special events | | | | | | | | | | | | | | | | |
| Corporate sponsor - VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities 17,106 Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Telephone | | 45,761 | | 19,063 | 8,1 | 95 | 1,109 | | 23,962 | | 18,201 | | 2,405 | | 5,412 | |
| VIK 1,002 240,979 103,975 130,688 965 7,229 9,691 29,226 Utilities 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 17,106 | Uniforms | | | | 46,358 | 29,3 | 33 | 63,117 | | 32,761 | | 32,702 | | 21,458 | | 13,998 | |
| Utilities 17,106 Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Corporate sponsor - | | | | | | | | | | | | | | | | |
| Travel 103,858 1,160,470 475,130 309,577 538,872 199,115 204,425 142,251 Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | VIK | | 1,002 | | 240,979 | 103,9 | 75 | 130,688 | | 965 | | 7,229 | | 9,691 | | 29,226 | |
| Meals & entertainment Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Utilities | | | | | 17,1 | 06 | | | | | | | | | | |
| Lodging & meals 92,947 1,055,963 310,059 659,301 482,896 227,025 467,470 337,712 | Travel | | 103,858 | | 1,160,470 | 475,1 | 30 | 309,577 | | 538,872 | | 199,115 | | 204,425 | | 142,251 | |
| | Meals & entertainment | | | | | | | | | | | | | | | | |
| \$ 9.617.713 \$ 6.067.539 \$ 3.687.838 \$ 3.602.457 \$ 2.321.555 \$ 2.119.556 \$ 2.043.391 \$ 1.970.906 | Lodging & meals | _ | 92,947 | | 1,055,963 | 310,0 | 59 | 659,301 | | 482,896 | | 227,025 | | 467,470 | | 337,712 | |
| 1 -11 1 -11 1 -11 1 -11 1 -11 1 -1 | | \$ | 9,617,713 | \$ | 6,067,539 | \$ 3,687,8 | 38 | \$ 3,602,457 | \$ | 2,321,555 | \$ | 2,119,556 | \$ | 2,043,391 | \$ | 1,970,906 | |

| | Plymouth Arena Program | Annual Congress/ Mid-Winter Meetings | Membership Development | Youth Program | Junior Program | Internet Project | Patty Kazmaier Memorial Award | Alumni Program | Total |
|--------------------------------------|---------------------------|-----------------------------------------------|---------------------------|------------------|-------------------|---------------------|----------------------------------------|-------------------|-------------------|
| Salaries | \$ 435,748 | \$ | \$ 468,136 | \$ 386,347 | \$ | \$ 101,103 | \$ | \$ | \$ 6,114,815 |
| Payroll taxes | 44,580 | | 35,625 | 28,173 | | 6,928 | | | 457,462 |
| Health insurance | | | 55,271 | 59,695 | | 31,949 | | | 885,225 |
| Pension plan | 4,158 | | 42,373 | 29,107 | | 7,897 | | | 420,356 |
| Audio/visual | | 154,143 | | | | | | | 154,143 |
| Advertising & | | | | | | | | | |
| promotion | 52,188 | | 51,567 | | 7,397 | | 1,530 | | 379,689 |
| Contributions | 1,650 | | | | | | | | 1,650 |
| Children's skate classes | 21,787 | | | | | | | | 21,787 |
| Building rent | | | | | | | | | 110,899 |
| Vehicle lease | | | | | | | | | 6,287 |
| Building maintenance | 108,347 | | | | | | | | 117,553 |
| Depreciation & amoritizati | 32,250 | | | | | | | | 32,250 |
| Dues & | 1 010 | | 1 016 | | | | | | 221 712 |
| subscriptions Bank & investment fees | 1,018 7,228 | | 1,016 | | | | | | 331,713 7,228 |
| Equipment | 7,228 26,718 | 26,723 | 1,764 | 2,463 | | 2,325 | 1,345 | | 7,228 580,848 |
| Interest | 119,542 | 20,723 | 1,704 | 2,403 | | 2,323 | 1,343 | | 119,542 |
| Computer maintenance | 119,542 | | | | | | | | 119,542 |
| & support | | | | | | 11,085 | | | 99,133 |
| League expenses | 5,082 | | | | | 11,003 | | | 5,082 |
| Postage & freight | 2,634 | 5,718 | 78,355 | 4,988 | 3,548 | 37 | 1,132 | | 1,318,885 |
| Legal Fees | 3,105 | 57.15 | .0,000 | 2,500 | 5,510 | · · | 2,202 | | 3,105 |
| Grants | -, | | | | 319,994 | | | | 3,582,808 |
| Ice rental | | | | | , | | 2,755 | | 815,620 |
| Insurance | 102,355 | | | | | | • | | 6,116,845 |
| Meetings | | | 326 | | | | | | 9,273 |
| Other | 12,635 | 5,630 | 1,000 | 105 | 1,006 | 236 | 845 | | 915,976 |
| Printing & | | | | | | | | | |
| publications | 571 | 24,881 | 17,579 | 1,194 | 2,071 | 132 | 1,179 | 5,200 | 567,546 |
| Protocol gifts | | | 4,606 | | | | | | 11,433 |
| Trophies & awards | | 22,741 | 120 | 50,779 | 9,183 | | 3,278 | | 271,459 |
| Office expense | 21,938 | | | | | | | | 21,938 |
| Seminars & training | | | 1,200 | | | 1,095 | | | 128,156 |
| Professional fees | 89,597 | | | | | | | | 89,597 |
| Property tax | 79,907 | | | | | | | | 79,907 |
| Honoraria | | 00.016 | 500 | 4.70 | 6,300 | 186 460 | | | 1,222,556 |
| Contract services | 7 100 | 23,916 | 68,398 | 170 | 4,900 | 176,468 | 750 16 | | 1,835,846 |
| Supplies Special events | 7,180 45,986 | 7,639 | 1,331 | 1,416 | 2,337 | 422 | 16 | | 482,232 45,986 |
| Telephone | 45,900 | 65 | 4,948 | 9,343 | 1,981 | 191 | | | 140,636 |
| Uniforms | | 0.5 | 339,175 | 9,343 | 9,243 | 191 | | | 588,145 |
| Corporate sponsor - | | | 339,173 | | 9,243 | | | | 300,143 |
| VIK | | 7,982 | 8,226 | 755 | 8,490 | 777 | | | 549,985 |
| Utilities | 164,960 | 7,502 | 0,220 | , 55 | 0,400 | | | | 182,066 |
| Travel | 21,415 | 341,670 | 25,661 | 50,660 | 50,094 | 6,448 | 16,198 | | 3,645,844 |
| Meals & entertainment | 1,885 | 511,570 | 23,301 | 55,500 | 55,554 | 0,110 | 10,150 | | 1,885 |
| Lodging & meals | | 637,424 | 28,139 | 37,698 | 40,669 | 7,668 | | | 4,384,971 |
| | \$ 1,414,464 | \$ 1,258,532 | \$ 1,235,316 | \$ 662,893 | \$ 467,213 | \$ 354,761 | \$ 29,028 | \$ 5,200 | \$ 36,858,362 |

USA HOCKEY, INC. USA HOCKEY FOUNDATION HOCKEY AND RINK PROTECTION, INC. Schedule of Supporting Services

For the Year Ended August 31, 2015

| | General & Administrative | Marketing & Fundraising | Total |
|---------------------------|-----------------------------|----------------------------|--------------|
| Salaries | \$ 1,908,270 | \$ 792,162 | \$ 2,700,432 |
| Other | 60,248 | 67,084 | 127,332 |
| Building rent | 38,779 | 0.,002 | 38,779 |
| Depreciation | 417,025 | | 417,025 |
| Legal | 81,353 | 26,026 | 107,379 |
| Health insurance | 365,646 | 120,458 | 486,104 |
| Contract services | , | 142,433 | 142,433 |
| Travel | 183,912 | 273,889 | 457,801 |
| Pension plan | 122,047 | 64,626 | 186,673 |
| Lodging & meals | 174,814 | 436,745 | 611,559 |
| Insurance | 212,390 | 2,736 | 215,126 |
| Support for STAR | 125,000 | • | 125,000 |
| Payroll taxes | 125,523 | 48,423 | 173,946 |
| Printing & publications | 24,030 | 34,687 | 58,717 |
| Computer maintenance & | | | |
| support | 70,414 | | 70,414 |
| Bank & investment fees | 144,339 | 5,105 | 149,444 |
| Grants | • | 11,000 | 11,000 |
| Telephone | 70,694 | 3,058 | 73,752 |
| Utilities | 63,855 | | 63,855 |
| Supplies | 61,538 | 5,322 | 66,860 |
| Postage & freight | 24,394 | 27,017 | 51,411 |
| Trophies & awards | 21,023 | 33,624 | 54,647 |
| Accounting | 64,464 | | 64,464 |
| Honoraria | 12,576 | 1,000 | 13,576 |
| Contract services | 169,231 | 59,750 | 228,981 |
| Equipment purchases | 104,478 | 146,644 | 251,122 |
| Corporate sponsor - VIK | 9,211 | 37,470 | 46,681 |
| Advertising | 16,624 | 107,938 | 124,562 |
| Dues & subscriptions | 16,026 | 200 | 16,226 |
| Meetings | 13,373 | | 13,373 |
| Bad debts | 1,500 | | 1,500 |
| Vehicle lease | 5,698 | | 5,698 |
| Building maintenance | 68,436 | | 68,436 |
| Ice rental | 8,329 | 85,345 | 93,674 |
| Seminars & training | 6,032 | 1,853 | 7,885 |
| Protocol gifts | 12,948 | | 12,948 |
| Uniforms | 1,866 | 3,325 | 5,191 |
| Gas & vehicle maintenance | 3,188 | | 3,188 |
| | \$ 4,809,274 | \$ 2,537,920 | \$ 7,347,194 |