



Annual Report - 2008

7601 Martin Grove Road
VAUGHAN, Ontario L4L 9E4



Introduction

Message from the President & the CEO

The Ontario Soccer Association is committed to improving the level of service delivery to our members and stakeholders. The 2009 Annual General Meeting is one example of this with the hosting of the annual meeting in Ottawa in partnership with the Eastern Ontario District Soccer Association. This will be only the second time in 108 years that The Association has hosted the annual meeting outside of Toronto and the first time in eastern Ontario. The Association is committed to improving our outreach, improving communication and increasing the awareness of soccer throughout Ontario.

It is our pleasure to report that The Association continues to build upon the strong foundation established over the past four and half years. The introduction and adherence to the Strategic Framework and long-term financial strategy initiated in 2004 and approved in 2007 has created a platform for the sustainability and improvement of services. This, combined with the improvements resulting from ongoing program re-organization, greater membership participation resulting in an improved insurance and benefit program, the new information management system (2008) and the organizational development program has positioned soccer in Ontario to face today's economic and service level challenges.

While unable to predict the outcome or the timing of the global economic recession, we are in a

healthy position regarding the sustainability of our finances. Our corporate sponsors have remained committed to the development of soccer in Ontario with long term agreements in place, membership numbers remain constant and we continue to offer and maintain all current program and service levels. The 2008 balance sheet indicates a strong financial position as we remain sensitive to the consequence of the current economic pressures upon Ontarians and will continue to be prudent in the management of our finances.

Our athletes, coaches and referees continue to succeed at the international level. In the past eight months more than 90 Ontario athletes have been part of Canada's World Cup teams' player pools with many coming through the Ontario Club and Provincial Team programs. Patrick Tobo travelled as assistant coach with boy's team in preparation for the U-17 World Cup qualification tournament and Bryan Rosenfeld was Team Canada's Head Coach leading the U-17 Women to a Quarter Final placing in the 2008 FIFA U-17 Women's World Cup in New Zealand. Also, Steve De Piero, Silviu Petrescu and Joe Fletcher were re-nominated to the 2009 FIFA Referees list.

As The Association continues to focus on day-to-day provision of policy and procedural support, there will be an increased emphasis upon improving membership service especially in the areas of the development of players for Canadian National Teams, the development of coaches at all levels to improve player development, enhancing

human and financial resources, managing the organizational expectations of The Association regarding the size, complexity and diversity of soccer in Ontario, and the continuing execution of the Strategic Framework while reviewing the needs of the future.

To the Board of Directors, staff, volunteers and other stakeholders, we offer a heartfelt "thank you and well done". To our members and stakeholders, we pledge to continue doing our best to deliver the services that you require.



John Knox, President



Guy Bradbury, CEO



2008 Ontario Cup



About the OSA

Soccer is currently the most popular organized team sport in Canada with over 825,000 registered players. Ontario comprises almost 50% of this total. Currently, one out of three children in Ontario play organized Soccer, two out of five players are female and over a million parents and other family members play supporting roles.

The Ontario Soccer Association was founded in 1901 and is the largest provincial Sport organization in Canada with over **900 Clubs** servicing some **24,000 Teams** with **500,000** registered Players, **70,000 Coaches** and Managers, **10,000 Referees** and countless Volunteers, Parents and Supporters comprising a direct, multi-cultural community reach of over **1,000,000** citizens.

The Association develops, supports and delivers Programs and Services throughout Ontario in partnership with grassroots Communities, District Associations, Municipal, Provincial and National Governments, University, College, School and Professional Soccer organizations.

An overall goal of The Ontario Soccer Association is to assist with the development of Soccer for the benefit of its members and stakeholders while promoting Soccer as a healthy lifestyle choice which encourages community involvement at all levels.

To this end, the priorities include:

- Grass-roots Coach Preparation & Certification (involving community volunteers)
- Grass-roots Referee Preparation & Certification (promoting community interaction)
- Regional Training Centres (facilitating excellence)
- Facilities Development (increasing capacity)
- Play Soccer (promoting Soccer as a lifestyle)

The OSA works in affiliation with key international, national and multi-jurisdictional partners:

- The Canadian Soccer Association
- The National Coaching Certification Program
- Everton Football Club (UK)
- Toronto FC

The OSA works in partnership with key provincial agencies:

- The Province of Ontario, Ministry of Health Promotion
- The Province of Ontario Trillium Foundation

The OSA works in partnership with major Corporate Sponsors:

- Bank of Montreal
- FieldTurf Tarkett
- GOL TV
- Sports Injury Rehabilitation Centres
- Umbro Canada
- Via Rail

The OSA comprises 2 Corporate Divisions:

- The Soccer Centre (Ontario)
- The Soccer Hall of Fame and Museum (Ontario)

The OSA operates a state-of-the-art training, competition and events facility:

- The Ontario Soccer Association manages and operates the Ontario Soccer Centre facility as a high-performance training venue for our Provincial Boys and Girls U-14, U-15 and U-16 Teams and Ontario's U-17 Canada Games squad. It is also the National Training Centre (NTCO) for Ontario's talented Team Canada prospects.
- The Ontario Soccer Centre provides opportunities to play, coach, officiate and experience Soccer for more than 700,000 participants every year. The Staff's expertise and extensive experience in Facility Management and Event Promotion combined with its understanding of the Soccer Community as a whole support the continuing development of Soccer at all levels in Ontario.

The OSA operates the Soccer Hall of Fame and Museum which was established to:

- collect, record, interpret and commemorate the Soccer Heritage
- celebrate individual and organizational achievements in the game
- recognize the contribution of Soccer to the athletic and cultural institutions



OSA Members

District Associations

1. Durham Region S.A.
2. East Central Ontario S.A.
3. Eastern Ontario District S.A.
4. Elgin Middlesex S.A.
5. Essex County S.A.
6. Hamilton & District S.A.
7. Huronia District S.A.
8. Lambton Kent S.A.
9. Niagara S.A.
10. North York S.A.
11. Peel Halton S.A.
12. Sault Amateur S.A.
13. Scarborough S.A.
14. Soccer North District Association
15. Soccer Northeastern Ontario
16. Soccer Northwest Ontario
17. Southeast Ontario S.A.
18. South-West Regional S.A.
19. Sudbury Regional S.A.
20. Toronto S.A.
21. York Region S.A.

Associate Members

1. Canadian S.L.
2. Central Girls S.L.
3. Central S.L.
4. East Region S.L.
5. North Region S.L.
6. Ontario Colleges Athletic Association
7. Ontario Indoor S.L.
8. Ontario S.L.
9. Ontario Soccer Referees' Association
10. Ontario University Athletics
11. Ontario Women's S.L.
12. Ontario Youth S.L.
13. South Region S.L.
14. Western Ontario Youth S.L.



Strategic Plan 2006-2010

Vision for Soccer in Ontario by 2020

Soccer is Ontario's sport of choice, the game everyone plays.

- Soccer provides an enjoyable experience in a positive environment, is affordable and accessible to all and contributes to a healthy lifestyle. Players' needs and aspirations guide the directions of the sport. Trained and competent coaches and referees support players, allowing all involved to achieve their full potential.
- Committed and capable administrators work together as a team to guide the development and promotion of the game. Clarity of roles and responsibilities ensures efficient use of human and financial resources and positive working relationships among the network of organizations involved.
- Soccer, the world's game, is recognized and valued in Ontario for its contribution to developing individuals and communities. As a result it has a huge fan base and public support.

Mission Statement

The Ontario Soccer Association provides leadership and support for the advancement of soccer in collaboration and cooperation with our membership, partners and other stakeholders by providing exceptional and sustainable programs and services.

Values for Soccer in Ontario

- **Player-centered**
Players are the primary focus in the development of the game of soccer.
- **Enjoyable**
Having fun is an integral part of a rewarding soccer experience.
- **Inclusive**
Soccer welcomes all who wish to participate.
- **Integrity and Ethical Behaviour**
Soccer promotes fair play, high moral principles and professional standards.
- **Respect**
Soccer builds a respect for others.
- **Community Pride**
Soccer contributes to developing healthy and responsible individuals, with a sense of pride for their communities.

Operating Principles for The OSA

The OSA conducts its business under these operating principles:

- Operating in a spirit of collaboration and co-operation
- Recognizing the diversity among members and treating all fairly and with respect
- Providing timely and accurate communication
- Being open, transparent, and accountable
- Being an efficient and effective business with a strong customer focus
- Encouraging the highest standards of excellence and professionalism



Outcomes & Measurements

OUTCOME	MEASUREMENT
<p>1. Organizational Development: Network of organizations has capable and committed people, appropriate and efficient processes and systems, effective use of technology, supported by shared and useful documentation</p>	<p>Increased clarity of roles, responsibilities & accountabilities Improved systems & processes to support management capacity Increased effective in use of technology within the OSA network Increased sharing & availability of documentation</p>
<p>2. Volunteer Recognition: All volunteers can contribute effectively to the leadership and management of their organization with the required skills, loyalty and confidence</p>	<p>Increased number of volunteers Increased satisfaction by volunteers Increased recognition of volunteers</p>
<p>3. Technical Development</p>	<p>Increased satisfaction of coaches</p>
<p>a) Coach Development: Coaching soccer is seen as a positive opportunity, resulting in more coaches and more training courses. Guided by a Coach development model, the increase in number and quality of coaches has a direct impact on the improved skills and caliber of play in Ontario soccer</p>	<p>Increased number of coaches improving knowledge through professional development Increased retention of players</p>
<p>b) Referee Development: There are enough qualified referees to meet the needs of the sport. The climate of mutual respect and tolerance has resulted in a positive experience for referees, and increased their length of tenure</p>	<p>Increased retention by rates by age & classification Increased number of active, certified referees Decreased harassment of referees</p>
<p>c) Player Development: With an Athlete Development Model from U4 to U21, players have the opportunity to participate to the level of their choice within the many programs offered. Talented athletes who seek excellence are supported to participate in the high performance opportunities within Ontario soccer</p>	<p>Increased number of players Increased satisfaction of players Improved flow of athletes from clubs to high performance opportunities Increased number of athletes playing at higher level beyond OSA supported</p>
<p>4. Sustainability: The network of organizations has adequate financial and human resources to sustain programs and services for the soccer membership. Ontario has adequate indoor and outdoor facilities to meet the membership needs</p>	<p>Increased financial capacity to ensure sustainable operating funds for the network of organizations Increased support to the membership to build sustainability Decreased waiting lists at Clubs, with a goal of eliminating waiting lists Increased number of facilities – indoor & outdoor</p>
<p>5. Promotion: Soccer is recognized as contributing to the health, social and economic development of Canadians and their communities. The OSA is recognized as the preeminent organization for soccer in Ontario with increasing membership and profile of the sport and organization. Soccer is included in the school curriculum across Ontario and there is a strong relationship between school based soccer and organized soccer.</p>	<p>Increased amount of media coverage of soccer Decreased number of non-sanctioned clubs Increased number of school based programs Increased awareness of the benefits of membership within the OSA</p>

Coach Development

Coach Development

The Ontario Soccer Association Coach Development Program is committed to developing a stronger and better soccer culture via Coaching Education. The goal is to:

- develop coaches and leaders
- train and educate players more effectively

The OSA supports coaches through quality educational programs and events using best practices which facilitate growth, development and positive personal improvement to effectively coach soccer skills to our youth.

The Coach Development Program offers instruction and clinics across Ontario by providing:

- nationally recognized technical soccer credit courses (NCCP)
- Grass Roots Road Show
- advanced and specialized Diploma courses
- licence courses (Part One of the National "B")
- annual Instructor and Assessor Workshops

The Coach Development department also hosts special free events like the Annual Play Soccer Coaching Conference which is open to all coaches at all levels to:

- inspire new coaches at the grass root level
- influence and retain coaches
- maintain coaches through a progressive development plan
- encourage coaches to reach their potential through education

Player and Coach registration is at an all-time high in Ontario and the Coach Development department continues to promote the importance of providing Coach Education at all levels.

Long-Term Player Development (LTPD)

With the LTPD Program as a guide, the OSA Coach Development department provides online resources for coaches working at all levels of the game in Ontario.

Under CSA leadership, LTPD can provide the framework for high-quality programs that ensure enjoyable lifelong playing opportunities for players of all levels of ability, as well as development pathways for elite players who pursue excellence.

As it is implemented, LTPD will have a broad influence on soccer across Canada. It will positively impact Coaching Education Programs at all levels of the game and unite Coaching Educators nation-wide.



Referee Development

Referee Development

The OSA Referee Development Program is focused on developing and servicing referees of all levels, for the betterment of the game of soccer in Ontario.

The development of referees begins with a uniform approach to the training and certification of Referee Instructors and Referee Assessors.

There are over 250 OSA Instructors and Assessors across the province, all active and former referees, who attend on-going education sessions put on by the OSA to continually develop their knowledge and skills.

This uniform instruction provided to our leaders in the game provides consistency in what is being taught to referees as they progress through the promotional path of a referee, and increases the quality of refereeing in the province.

Referee development may begin for individuals as young as 12 years of age, when they are eligible to take the first referee course to become a 7v7 Mini Soccer Referee. At the age of 14, individuals are eligible to take a course to become certified as a full field, 11v11 referee.

The course is a combination of in-class instruction, as well as on-field practical skills training. Once certified, a referee may begin moving through the OSA's promotional path from a Youth, District, Regional and finally, Provincial Referee.

Promotion through these certification levels requires a combination of attendance at education sessions, written examinations, fitness tests and in-game evaluations.

For a select number of top Provincial Referees, certification may move beyond the Ontario promotional scheme, to the National and International List of Match Officials. There are currently 7 National and 4 International Referees in Ontario.

In all areas of Ontario, the OSA works with a District Referee Coordinator (DRC) to implement and run development programs within each of the 21 districts in Ontario. The DRCs attend regular training and workshops and are an essential aspect of the training and development of referees in communities across Ontario.

With over 10,000 registered referees in Ontario, OSA referees make up more than half of

all referees in Canada.

The development and education of these referees requires a commitment from all levels of the referee community, from OSA Staff, to Assessors, Instructors, DRCs, and Club Head Referees.

This development will continue to move forward with the OSA's long-term commitment to developing top level referees in Canada.



Player Development

Player Development

The selection process for Canada's National Teams relies heavily on the Provincial Player Development Programs. Many National players are first identified representing their Provinces at the U14 and U16 National All-Star Championships conducted annually in July.

With Ontario representing 45.0% of Canada's playing population, the Province has always had a very high representation of players on National Teams.

Provincial Teams development in Ontario begins at the U13 age category via the Regional Development Program. Every September the Regional U13 boys and girls teams compete at the Provincial Identification Camp.

The best players from this event are selected to progress to the U14 Provincial Development Program. The intent of this program is to fulfill the soccer aspirations of those young players who have ability and desire to play at a higher level.

It is important that parents and coaches are aware and understand the Ontario Soccer Development Structure. At U12 the District players are identified and brought into train with the District Staff as they prepare to compete each September/October at the District I.D. Tournament within their Region where they are scouted by the Regional Coaches.

Via the District Program and or through recommendations from Club Head Coaches or Coaches who possess a minimum of a Provincial B-Licence, the Regional Coaches select and prepare Regional Squads to compete in the U13 Provincial I.D. Camp held every September at the Soccer Centre.



Provincial Coaches and Scouts select, based on technical and tactical skill, the best prospects for inclusion in the U14 Provincial Development Program. Development Squads of approximately fifty girls and boys are selected for further screening with this number being reduced to approximately thirty in each group by mid-November.

The final group of players report to the Soccer Centre on a regular basis for training with the U14 Program training four times weekly from October through to April end at which time the U14's return to the program of their choice.

The U15 and U16 Programs also commence in October and like the U14s train four times weekly through to the end of April, after which they also return to the program of their choice.

The players in these age groups are made up of players from the previous year's Provincial Players Pool as well as players that are scouted by the Regional and Provincial Teams Coaches and also through follow-up to recommendations from Club Head Coaches or Coaches who possess a minimum of a Provincial B-Licence.

All provincial teams participate in international training and exhibition game tours during March Break and a series of inter-provincial games against Québec all-star teams.

The U14 and U16 Programs conduct a week long training camp one week prior to the National All-Star Championships held at the end of July. It is at the All-Star Championships that the Canadian National Coaches scout for players.



Club Excellence

Club Excellence Program

The OSA launched a pilot Club Excellence Program in the Fall of 2008 to enhance the delivery of soccer programs and services in the community.

The OSA Club Excellence Award is a province-wide recognition program for Clubs that are run efficiently and offer a safe, healthy and enjoyable environment for anyone involved in soccer.

Club Excellence aims to improve standards of soccer governance in Ontario through guidance and support from The OSA.

The concept of Club Excellence is to support Clubs in offering an efficient and effective Club. Club Excellence focuses on areas of Volunteer Development and the sharing of 'best practice'.

Interest in Club Excellence since inauguration in 2008 has been impressive with Clubs showing tremendous interest in a program that helps improve their club. To date, over 40 Clubs have enrolled in the program.

The Club Excellence Program is made possible with a grant from



Awards Overview

Bronze

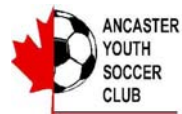
Awarded to Soccer Clubs meeting OSA mandatory requirements

Silver

Awarded to organized Clubs looking to develop good administrative policies and procedures

Gold

Awarded to Clubs with sound plans for development and an interest in providing community-based programs



Pilot Clubs (2008)

- Ancaster Soccer Club
- Innisfil Soccer Club
- Kanata Soccer Club
- Pickering Soccer Club
- Saltfleet Go-Ahead Soccer Club
- Wasaga Beach Soccer Club
- Whitby Iroquois Soccer Club



Hall of Fame Inductees



Top L to R: Elaine Adam—James "Jimmie" Adam's granddaughter, Jack Brand, Helen Stoubos, John McGrane **Bottom L to R:** Les Wilson, Helen Stoubos, Bruce Twamley

Hall of Fame Inductees

Players

Jack Brand was in goal when the Cosmos won the 1978 Soccer Bowl against Tampa Bay Rowdies before 74,901 at Giants Stadium, and toured Europe and South America with the club later that year, joins a long list of outstanding Canadian goalkeepers in the Hall of Fame. He was Canada's goalkeeper at the 1976 Olympic Games in Montreal and his NASL career also included spells with Toronto Metros, Rochester Lancers, Tulsa Roughnecks, Seattle Sounders and Tampa Bay Rowdies. With the Sounders in 1980 he was named North American Player of the Year.

John McGrane was also a member of the Canadian national team at the 1976 Olympic Games. He then went on to play for the Los Angeles Aztecs alongside Johan Cruyff and under legendary Dutch coach Rinus Michels. When the Aztecs folded he had two great seasons with Montreal Manic and ended his NASL career with Minnesota Strikers. He played a total of 229 games in the NASL mostly as a defender.

Helen Stoumbos has the unique distinction of having scored the first goal by a Canadian senior player, either male or female, in the final rounds of any world championship. Helen scored against England in Helsingborg in Sweden in 1995, direct from a corner kick in the 90th minute. She participated in the 1993 World University Games and while attending Wilfred Laurier University was a four time Canadian and 5 time Ontario all star. She played 28 times for Canada before going on to an outstanding career in television journalism with CHUM, Sportsnet, GOL TV Canada and Fox Sportsworld Canada.

Walter Bowman holds a unique distinction. He was the first player, born outside of the British Isles, to play in England's legendary Football League. Born in Waterloo, he was a member of the Canadian team that toured Britain in 1888 and 1891. However, after the 1891 tour he remained in England and signed for Accrington, one of the original members of the Football League, which was

formed in 1888. Later he moved on to play for Ardwick and then Manchester City.

Builders

Les Wilson had an outstanding career as a player in England before returning to Canada to manage the national team. His English career took him to Wolverhampton Wanderers of the English first division, Norwich City and Bristol City while in Canada he played for Westminster Royals and Vancouver Whitecaps. Wilson managed the national team that reached the quarter finals of the Olympic Games in 1984 and the team that played in the World Cup finals of 1986. He was also manager of the team that won the CONCACAF Gold Cup in 2000.

Bruce Twamley also played in England, in his case for Ipswich Town from 1969 - when he was just 17 - to 1975. On returning to North America he played for five different NASL teams (including the New York Cosmos) and nine times for the national team, scoring on his international debut. He played pro soccer for 13 years and was a professional coach for 20 years, including long stints with the Canadian Olympic team and the Canadian U20 national team. He coached the national youth team at the FIFA World Youth championship in Malaysia in 1997 and the national team that won the Francophone Games in Morocco in 1989.

Dino Soupliotis was on the list of FIFA referees from 1977 to 1980 and officiated in 13 full internationals as a referee and 15 as a linesman. He also refereed in the North American Soccer League and the 1979 Pan American Games. Over a 28 year span he refereed 2072 games. On retiring he became a FIFA referee instructor.

Jimmy Adam was a great player himself with teams in Nanaimo and Victoria, but it is as the man who managed the Canadian tours to Australia in 1924 and New Zealand in 1927 that he is best remembered. On both occasions the players were away from home for three months, something unthinkable in this day. Both teams were very

successful, the 1924 team playing 26 games of which 11 were won, eight lost and seven tied, while the 1927 team played 22 games, won 19, tied one and lost two.

Billy Fenton became the soccer writer for the old Toronto Evening Telegram in 1921 and from then on, for five and sometimes six days a week, he wrote a lengthy column that covered local, national and international soccer. Today his columns are recognized as being the key to the history of soccer in Toronto from 1921 until he retired in the late 1940s. When he died in 1953 the headline in the Telegram read "Soccer Mourns Billy Who Had No Peer."

Pioneer Award

Arthur Arnold's career began back in 1929 with Hamilton City and continued through the 1930s when he was president of the professional National Soccer League that had divisions in southern and northern Ontario and in Quebec. When World War Two ended he was a member of the commission that ran soccer in Ontario until the Ontario Football Association was reformed in 1951. He served as President of the OFA from 1951 to 1957, and at the same time was president of the National Soccer League. He was a vice-president of the national association then known as the Football Association of Canada, and in 1957 was elected president. His service to soccer in Canada covered 30 years.

Team of Distinction

The Canadian team that toured Australia in 1924 left Victoria on the R.M.S. Niagara on April 10, and returned on August 23. They played 26 games Down Under, winning 11 and losing eight with seven ties. Six of the games were internationals against Australia, with Canada winning two and losing three, with one tie. Overall the team scored 46 goals and conceded 31. The team was captained by Bob Harley of Winnipeg.



Ontario Cup

Background

Beginning in 1901, with the exception of 14 years during the war, the Ontario Cup has been Ontario's most prestigious award. The largest competition of its kind in Canada, the Ontario Cup is every Club's shared passion. No other sport boasts greater geographical representation in Ontario at more age levels and in both genders.

The Ontario Cup, the provincial soccer championships, has recently involved over 600 teams. The competition begins in May, and finishes with the Cup Finals in September to determine a championship team in each of the twenty two divisions. The Ontario Cup is open to any competitively registered team in Ontario. Entry Forms are available online in early March and the deadline for entering is the end of March.

Under 12 Boys	Under 17 Boys Tier 1
Under 12 Girls	Under 17 Boys Tier 2
Under 13 Boys	Under 17 Girls
Under 13 Girls	Under 18 Boys
Under 14 Boys	Under 18 Girls
Under 14 Girls	Under 21 Men
Under 15 Boys Tier 1	Under 21 Women
Under 15 Boys Tier 2	Men
Under 15 Girls	Women
Under 16 Boys Tier 1	Masters
Under 16 Boys Tier 2	Classics
Under 16 Girls	Special Olympics

In the Ontario Cup, youth age divisions, Under 12 to Under 18, play in Tournament Rounds which lead to Quarter-Finals, Semi-Finals and the Cup Finals. The Under 21 Men's and Under 21 Women's play a Single-Game Knock-out Format leading to the Semi-Finals and Cup Finals on one weekend in late July. The Men's, Women's and Special Olympics' divisions play a Single-Game Knock-out Format leading to the Cup Finals in September.

National Championships take place in four age levels, Under 14, Under 16, Under 18 and Senior Open. The Ontario Cup winners in those age divisions advance to the National Championships which are usually played on Thanksgiving weekend in various provinces across Canada.

Ontario Indoor Cup

The Ontario Indoor Cup is a young competition in comparison to the outdoor cup which was first played in 1901. The Indoor Cup was first played 1987. Over the years it has moved from boarded facilities to the Skydome and then to soccer specific no board facilities. The popularity of the indoor game has resulted in a demand for the Ontario Indoor Cup in most age divisions.

The level of participation has taken the competition from a centrally staged Round-Robin format to regional play-downs across the province culminating with the Final Round hosted at the Ontario Soccer Centre in Vaughan.

The application process begins in November with Finals staggered through January and February.

Ontario Futsal Cup

The Ontario Soccer Association ran the first-ever Ontario Futsal Cup in 2006. Futsal has become an increasingly popular sport both around the world and across the province of Ontario. FIFA has named Futsal as the official indoor soccer game. Futsal leagues have been developing in the Greater Toronto, Ottawa and Western Ontario Regions for a number of years now.

Futsal is an exciting addition to the sport and the Ontario Soccer Association has added the Ontario Futsal Cup to its panoply of high-profile events to encourage participation and to facilitate player development and soccer excellence at all levels in Ontario and Canada.

As with the Ontario Cup and the Ontario Indoor Cup competitions, Ontario Futsal Cup participants can expect the same high standard and quality of service in promoting, coordinating, officiating and hosting the event.



Ontario Cup

2008 Ontario Cup Champions

Under 12 Boys Richmond Hill Raiders 96A
Under 12 Girls Burlington Tornados
Under 13 Boys London City Arsenal
Under 13 Girls Brampton Brams United Rebels 95
Under 14 Boys Unionville Milliken Strikers Red
Under 14 Girls Newmarket United A
Under 15 Boys Tier 1 Mississauga Falcons
Under 15 Boys Tier 2 Scarborough Olympic Flame Colossus
Under 15 Girls Brampton Brams United Blaze
Under 16 Boys Tier 1 North York Hearts Azzurri
Under 16 Boys Tier 2 Tecumseh Warriors
Under 16 Girls Burlington Sting
Under 17 Boys Tier 1 Niagara Falls Titans
Under 17 Boys Tier 2 Bolton Wanderers
Under 17 Girls Oakville Phantoms
Under 18 Boys Glen Shields Sun Devils
Under 18 Girls Oshawa Kicks
Under 21 Men St. Catharines Concord Gunners
Under 21 Women Richmond Hill Raiders
Men London A.E.K.
Women North London Galaxy
Masters Markham Lightning
Classics Rexdale Reunited Elites
Special Olympics Windsor Italian Canadian
Handicapable Association Spirit

2008 Ontario Indoor Cup Champions

Under 13 Boys London Arsenal
Under 13 Girls Richmond Hill Raiders
Under 14 Boys Pickering Cougars
Under 14 Girls London Meteors
Under 15 Boys Erin Mills Golden Eagles
Under 15 Girls Mississauga Dixie Dragons
Under 16 Boys Brampton East Chiefs
Under 16 Girls London Flash
Under 17 Boys Vaughan Azzurri
Under 17 Girls Erin Mills Eagles B
Under 18 Boys Mississauga Dixie Dominators
Under 18 Girls Brampton Brams United Storm



2008 Ontario Futsal Cup Champions

Under 14 Boys Toronto MRC Uruguay
Under 14 Girls Etobicoke Energy
Under 16 Boys North York Dynamo
Under 16 Girls Oshawa Turul 92



National Championships

Club Champions

GOLD

U-14 BOYS
(Charlottetown, Prince Edward Island)
Unionville-Milliken Strikers

MASTERS

(Moncton, New Brunswick)
Markham Lightning

SILVER

WOMEN
(St. John's, Newfoundland & Labrador)
North London Galaxy

BRONZE

U14 GIRLS
(Charlottetown, Prince Edward Island)
Newmarket United Lasers

U16 GIRLS

(Sydney, Nova Scotia)
Burlington Sting

CLASSICS

(Victoria, British Columbia)
Rexdale Reunited Elites

Fourth Place

U-16 BOYS
(Sydney, Nova Scotia)
North York Hearts Azzurri

U18 GIRLS

(Vaughan, Ontario)
Oshawa Kicks

Fifth Place

MEN
(St. John's, Newfoundland & Labrador)
London AEK

Sixth Place

U18 BOYS
(Vaughan, Ontario)
Vaughan Glen Shields Sun Devils

All-Star Championships

GOLD

Team Ontario
Under 14 Girls

Team Ontario
Under 16 Girls

SILVER

Team Ontario
Under 14 Boys

Team Ontario
Under 16 Boys

Ontario Referees

Name	Championship	Game	Position
Pierre Acouri	U18 Club	M Bronze	AR2
Matthew Arduini	U18 Club	M Gold	AR2
David Barrie	U18 Club	F Bronze	AR2
Marie-Soliel Beaudion	U18 Club	F Bronze	Referee
Milorad Donev	U18 Club	M Bronze	4th
Angelo Gertsakis	U14 Club	F Gold	Referee
Angelo Gertsakis	U14 Club	M Gold	4th
Arthur Korbiel	U18 Club	F Gold	AR1
Michael Lambert	Senior Club	F Gold	Referee
Lisa MacNeil	U18 Club	F Bronze	Referee
John Oliva	U18 Club	M Gold	Referee
Peter Pendli	U18 Club	M Bronze	AR1
Isaac Raymond	Senior Club	F Gold	Referee
Yusri Rudolf	U18 Club	F Gold	AR2
Dominic Scali	Senior Club	M Gold	Referee
Alexis Vaughan	U18 Club	F Bronze	4th



Center Circle Awards

Life Members

2006 - Les Wilkinson, Callander
2004 - Edward Grenda, Kingston
2002 - Clive Wilkinson, Sault Ste. Marie
2001 - Tom Doyle, Thunder Bay
1999 - Les Digby, Toronto
1998 - Lewis Edwards, Niagara Falls
1992 - Jack Strachan, Milton
1988 - William Hoyle, Etobicoke
1981 - Jim Ellis, Toronto
1981 - Alan Southard, Scarborough
1975 - George MacDonald, Burlington
1969 - Terrence Kelly, Oshawa
1968 - Lois Brewer, Toronto

Meritorious Service - Individual

2007 - Harry Gauss, London
2007 - Bernie Huxter, Courtice
2007 - Colin Rising, Sault Ste. Marie
2007 - Tammie Thibault, Sudbury
2007 - Dan Tomlinson, Burlington
2006 - Ada Edwards, London
2006 - Jack Blasutti, Toronto
2006 - Alberto Di Giovanni, Toronto
2006 - Walter Eadie, Milton
2006 - Erik Jepsen, Ajax
2006 - Roy O'Connor, Scarborough
2006 - Marcellienne Rowe, Peterborough
2006 - Tom Ryan, Sudbury
2005 - Tony Pavia, Woodbridge
2005 - Jim Pitfield, Tecumseh
2005 - Dan McClenaghan, Brampton
2004 - Tony Casole, Woodbridge
2004 - Alf Huggins, Bowmanville
2004 - Jim McPherson, Scarborough
2004 - John Morgan, Bolton
2003 - Eric Bessler, Mississauga
2003 - Mary Dunleavy, Thorold
2003 - Pino Furfaro, Thornhill

2003 - Ed Kohl, Oakville
2003 - Lynne McGarrigle, Markham
2003 - Henry Nelson, Ajax
2002 - Laurie Bell, Brampton
2002 - Harold Fortis, Cobourg
2002 - Joe Martino, Mississauga
2002 - Nick Springer, Whitby
2001 - Jean Claude Cadieux, Mississauga
2001 - Dave Donaldson, Burlington
2001 - Ronald H.R. Maxwell, Elmira
2001 - Bennardus Jan Steenhorst, Aurora
2001 - Gunther Zemanek, Guelph
2000 - Brian Heslington, Brampton
2000 - Peter Vanwensem, Peterborough
1999 - Joseph Agnew, London
1999 - John Frow, Scarborough
1999 - Angelo Magliocco, Hamilton
1999 - Marvin Buckan, Peterborough
1998 - Clifford Dell, Belleville
1998 - Harry Poree, Hamilton
1998 - Bob McGee, Hamilton
1998 - Bill Rutledge, Hamilton
1997 - Tom Dunleavy, Thorold
1997 - Dieter Lesemann, Cambridge
1997 - Klaus Zander, Mississauga
1996 - Jeff Dawson, Barrie
1996 - Tom Doyle, Thunder Bay
1996 - William H. Johnson, Hamilton
1995 - Malcolm Hamon, Newcastle
1995 - Nancy McCorquodale, Oakville
1995 - Robert Rathwell, Ottawa
1995 - Ronald Thompson, Peterborough
1995 - Louise Van Nest, Hamilton
1994 - Dave Morrison, Brampton
1993 - Alex Tough, Georgetown
1993 - Dan McCormack, Temagami
1992 - Bill Shayler, Kitchener
1992 - Ted Coombs, North York
1992 - Les Wilkinson, Callander
1992 - Harry Newman, Burlington
1991 - Rita & Cecil Baker, Belleville

1991 - William Law, Oshawa
1991 - William Spiers, Concord
1990 - David Slade, Etobicoke
1989 - John Traganitis, Aurora
1988 - Robert Machin, Kingston
1988 - Steno Rossanese, Ottawa

Meritorious Service - Club

2007 - Croatia Hamilton SC, Hamilton
2007 - Whitby Iroquois SC, Whitby
2006 - Erin Mills SC, Mississauga
2006 - Toronto Lynx SC, Toronto
2006 - Windsor SC, Windsor
2005 - Newmarket SC, Newmarket
2004 - Saltfleet Go Ahead SC, Stoney Creek
2004 - German Village SC, Niagara Falls
2004 - Darlington Soccer League, Durham
2002 - East York SC, East York
2001 - Markham SC, Markham
2000 - Etobicoke Youth SC, Etobicoke
2000 - Glanbrook Youth SC, Glanbrook
1997 - Dunnville United SC, Dunnville
1995 - Northern Heights SC, Sault Ste. Marie
1994 - G. Caboto SC, Windsor
1993 - Clairlea Westview SC, Scarborough
1992 - St. Andrews SC, Scarborough
1991 - Wexford SC, Scarborough
1990 - Dundas United SC, Dundas
1989 - Teutonia SC, Windsor
1988 - Camera Craft SC, Sault Ste. Marie

Meritorious Service - Corporate

2002 - Magna International, Aurora
2000 - City of Vaughan, Vaughan
1998 - City of Belleville, Belleville
1997 - Kiwanis Club of North Bay, North Bay
1995 - Scarborough Recreation & Parks
1990 - St. Lawrence Cement, Oakville

Meritorious Service - Media

2006 - Alf De Blasis, Toronto
2004 - Rogers Sportsnet Inc., Toronto
2000 - George Gross, Toronto
1994 - Al Craig, Hamilton
1989 - Scarborough Mirror, Scarborough
1988 - Hamilton Spectator, Hamilton



OSA Staff

Corporate

CEO
Corporate Service coordinator
Finance Manager
Accountant Coordinator
Play Soccer Help Desk Coordinator
Communications Coordinator

Guy Bradbury
Gerry Jennings
Ron Kenny
Rose Ciarrocchi
Jamie Smith
Wolf Ruck

Operations

Director of Operations

Tony Nacev

Organizational Development

Director of Organizational Development

Bruce Henderson

Club Excellence

Special Projects Coordinator
Soccer Development Coordinators

Matthew Greenwood
Jennifer Granger
Fabian Abele
Charonne Thomasos
Jeff Buck

Member Services

Program Coordinator
Program Coordinator

Cathy Watt
Brett Knox

Competitions & Events

Manager of Competitions & Events
Program Coordinator
Program Coordinator

Robyn McComb
Robyn Gmeindl
Rob Ferrari

Information Systems

Manager of Information Systems
Information Systems Coordinator

Tom Wilkinson
Mark Cristante

Technical Services

Coach Development

Manager of Coach Development
Technical Coordinator
Technical Coordinator

Jim Cannovan
Ian Skitch
Estelle Nicholls

Player Development

Manager of Player Development
Technical Coordinator
Regional Coaches

Bryan Rosenfeld
Kevin Small
Dave Peak
Ruben Flores
Joey Lombardi
Patrick Tobo
Alex McNutt
Brian Ashton
David Colistro

Referee Development

Manager of Referee Development
Referee Development Coordinator
Referee Development Coordinator

Andrew Backer
Greg Carr
Lyndon Hooper

Facilities

Director of Facilities
Administrative Coordinator
Facility Supervisor
Assistant Facility Manager
Senior Custodian
Custodian
Custodian
Food Services Manager

Dan Berger
Brittney Evans
Kelly Hunter
Ken Travis
Augusto Alarcan Taco
Gary Young
Nick Bowley
Gilda Coppola



Board of Directors

Name	Board Position
John Knox	President
Clive Wilkinson	Vice President
Dan Tomlinson	Secretary
Ugo di Federico	Treasurer
Bill Spiers	Director at Large
Bill Condy	Director at Large
Naurice Baldwin	Director at Large
Ron Smale	District Representative - Durham Region S.A.
Dana Nahrgang	District Representative - East Central Ontario S.A.
Wayne MacDougall	District Representative - Eastern Ontario District S.A.
William Spence	District Representative - Elgin Middlesex S.A.
Mladen Moric	District Representative - Essex County S.A.
Al Carrafiello	District Representative - Hamilton & District S.A.
Alwyn Vanden Berg	District Representative - Huronia & District S.A.
Barry Goodwin	District Representative - Lambton Kent S.A.
Nick Palomba	District Representative - Niagara S.A.
Mandy Aparicio	District Representative - North York S.A.
Ed Kohl	District Representative - Peel Halton S.A.
Nelson Soares	District Representative - Sault Amateur S.A.
Jim Barnes	District Representative - Scarborough S.A.
Rachel Matthews	District Representative - Soccer North District Association
Rob Pasqualino	District Representative - Soccer Northwest Ontario
Mark Ling	District Representative - Soccer Northeastern Ontario S.A.
Savas Kekkass	District Representative - Southeast Ontario S.A.
Graham Williams	District Representative - South-West Regional S.A.
Gail Arbic	District Representative - Sudbury Regional S.A.
Michael Allison	District Representative - Toronto S.A.
Russ Turnbull	District Representative - York Region S.A.

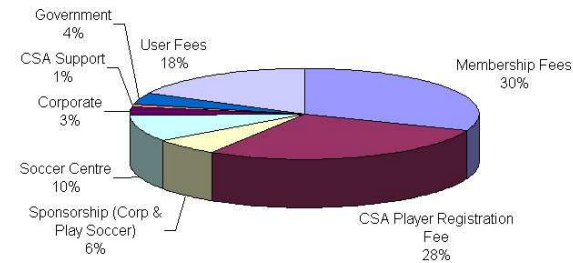


Financials

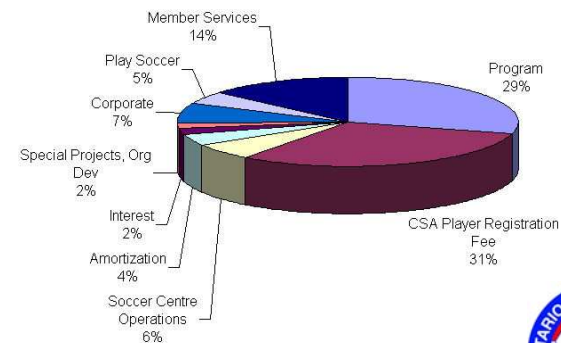
THE ONTARIO SOCCER ASSOCIATION Consolidated Statement of Financial Position

	December 31 2008	March 31 2008
ASSETS		
Current assets		
Cash	\$1,851,377	\$1,226,845
Investments	2,818	202,818
Accounts receivable	262,346	871,172
Prepaid expenses and inventories	142,582	171,088
	2,259,123	2,471,923
Property and equipment	7,385,259	7,148,040
Total assets	\$9,644,382	\$9,619,963
LIABILITIES AND FUND BALANCES		
Current liabilities		
Accounts payable and accrued liabilities	\$406,069	\$567,820
Deferred revenue	486,815	987,072
Notes payable	736,100	801,100
Current portion of long-term debt	382,547	365,206
	2,011,531	2,721,198
Long-term debt	3,115,162	3,405,427
Total liabilities	5,126,693	6,126,625
Fund balances		
Invested in property and equipment	3,887,550	3,377,407
Internally restricted	146,053	600,000
Unrestricted	484,086	-484,069
Total fund balances	4,517,689	3,493,338
Total liabilities and fund balances	\$9,644,382	\$9,619,963

2008 Sources of Revenue

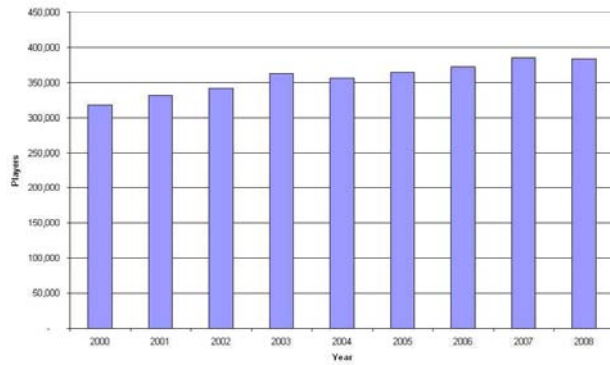


2008 Expenses

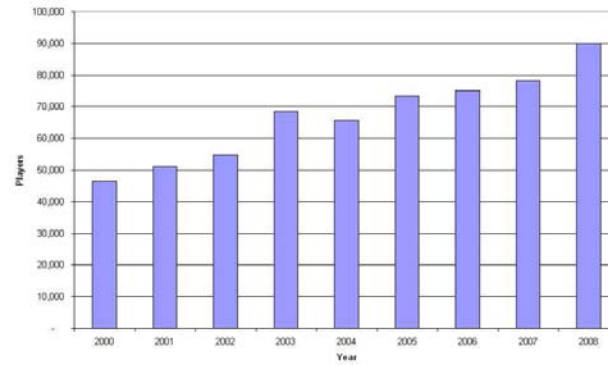


Registrations

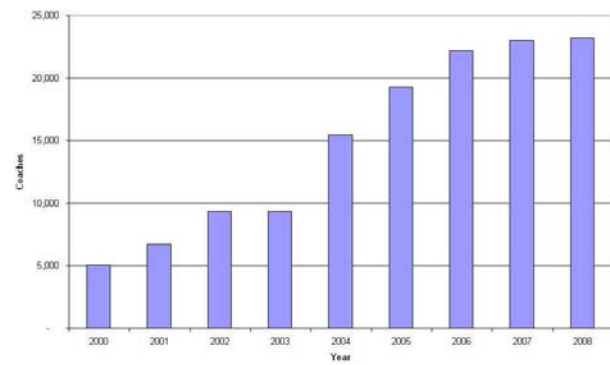
Outdoor Players



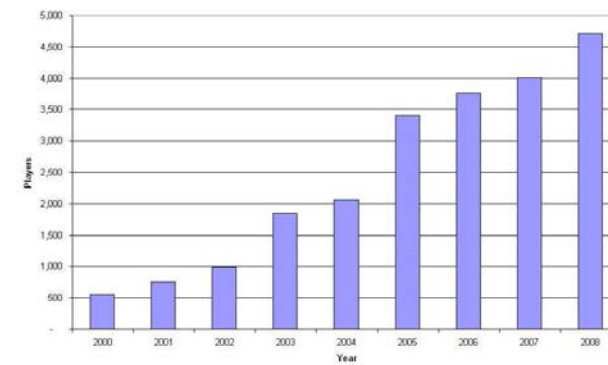
Indoor Players



Outdoor Coaches



Indoor Coaches




Partners




Ontario Soccer Centre

The Ontario Soccer Centre is Canada's leading competition, training, education, and exposition soccer facility. The site is like no other in Canada. It features a 130,000 square foot field house that can accommodate three indoor soccer fields or one full size 11-a-side game. It has two international size outdoor grass fields, one international size outdoor artificial turf field, a sports therapy clinic, a restaurant and lounge, and is located on a 25 acre parcel of land that is easily accessible from Ontario's major highways. Tenants include The Ontario Soccer Association, The Soccer Hall of Fame and Museum, and all of Ontario's Provincial Leagues.


The Ontario Soccer Centre is ideal for leagues, tournaments, and clinics. There are meeting rooms that can accommodate as many as 100 people, and a restaurant and lounge that can be made available for special events. In addition to soccer, the facility has played host to several sports which include field hockey, lawn bowling, lacrosse, football, rugby, and aerobics. The Soccer Centre can also be made available for events such as rallies, company outings, and tradeshow.



www.soccer.on.ca



Our goal is to provide opportunities for any person to play organized soccer in the Province of Ontario and to assist participants at all levels in reaching their full potential by providing programs for players, coaches, referees and administrators designed to improve performance and enhance enjoyment of "The Beautiful Game".



www.playsoccer.ca



Annual Report - 2008

7601 Martin Grove Road
VAUGHAN, Ontario L4L 9E4

