



**ONTARIO  
SOCCER**

EST. 1901

# ANNUAL REPORT 2016



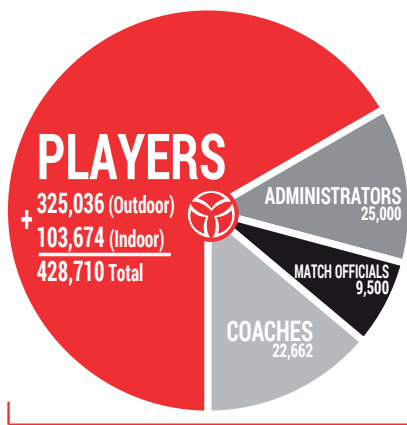
Play. Inspire. Unite

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**Founded:** 1901  
**Affiliation:** Canada Soccer  
**President:** Ron Smale  
**Executive Director:** Johnny Misley  
**Board of Directors:** 21 Directors  
**Executive Committee:** 7 Members

**Members:**

- 21 District Associations
- 13 Associate Members



**TOTAL PARTICIPANTS**  
460,872 + Administrators

**ANNUAL BUDGET: \$12.4 million**  
**FULL TIME STAFF: 36**



This past year has been one where we have continued to change and grow as an Organization. Ontario Soccer continues to lead the way in ensuring that the player development pathway provides growth opportunities for players, coaches, match officials and administrators from the grassroots all the way to the most competitive levels.

Coaching and Match Official training and instruction continue to receive a high priority at Ontario Soccer. Just as grassroots soccer is and will always be the foundation of our game, our volunteers have always been and will always be the backbone of our organization.

There is still plenty of work to be done. Every sports organization faces opportunities and in order for us to succeed we need to become more efficient and effective. We all want to grow the game and develop our players, coaches, match officials and administrators so they can achieve their potential, whatever that may be. So as we undertake organizational modernization and look at a new board structure with new roles and responsibilities it is vital that we be unified and continue to build trust and mutual respect.

I speak often about the importance of working together. Healthy debate is always essential but at the end of the day, it is being unified that will make us stronger. Let's move forward together to make the soccer experience all that it can and should be for everyone involved.



2016 was a very active and engaging year in what was the first full year of planning and/or implementing a number of key initiatives from the new 2016-2018 Strategic Plan of the organization. Thanks to the leadership and commitment from all our key stakeholders, including the very hard work of our staff and volunteers serving on our various operational committees. Collectively we are managing for today and building for the future.

Guided by our Board-approved Strategic Plan and supported by our annual operational plan, we are progressing to bring soccer into the 21st Century with more current, relevant and innovative programming to best support our large participant and membership base. For some, embracing change has not been easy, to others it has been welcomed with excitement and interest. Ontario Soccer is perceived across Canada as leaders of the game. Our province is the engine of our national governing body. While we are far from being fully satisfied on all our programming to date, we are progressing with both a vision and a plan to lead the game forward while in alignment with our national governing body.

I challenge all of us to work collaboratively and constructively. We must remember, no organization within the structure of amateur soccer owns the game. We are merely service providers to those who matter most, the players.

The future of soccer in Ontario looks very bright. We have the people, resources and ability to innovate so we can continue to be leaders in Canada.

This 2016 Operations report provides an overall summary of key initiatives and activities that have taken place over the year. I wish to thank the Executive Committee and the Board of Directors for your support and patience as we navigate through change. I wish to also acknowledge the talent and fine work of the full-time staff at Ontario Soccer, the Districts and the Clubs and Academies that support the game day to day.



In 2016, Ontario Soccer Coaching Development continued to deliver clinics and training across the province. Nearly 400 Coaches attended, 2 Provincial B and 10 Canada Soccer C License courses. Courses took place in various Districts around the province, from Ottawa to Waterloo.

Over the course of the year, over 3,000 Community Coaches were certified in NCCP Community Courses run in 14 different Districts around the province.

- Active Start: 18 courses 308 Coaches certified
- Fundamentals: 24 courses 485 Coaches certified
- Learn to Train: 46 courses 1011 Coaches certified
- Soccer for Life: 49 courses 1230 Coaches certified

**Female Mentorship Workshops.**

The Female Mentorship Program is designed to train senior female Coaches, who in turn will act as educators and mentors to other female Coaches who wish to further develop and progress their coaching careers. The mentorship program is part of a holistic support system approach to enabling promising Coaches across the province to reach their full coaching potential in the sport. Three workshops were held with over 100 female Coaches in attendance, helping to progress 10 of them into the Provincial B Licence program.

**Other courses delivered included:**

- Ontario Soccer Coach Developer Training
- Goalkeeper Diploma Course for 30 Coaches
- National B Licence prep course for 30 Ontario Coaches that have been selected to take the Canada Soccer National B Licence Part 2 course.
- Ontario Soccer Technical Director Diploma Course for 60 participants
- Online learning platform provided by Academy Soccer Coach, which were accessed by nearly 400 users
- FIFA 11 plus training for 30 instructors
- Fundamental Movement Skills/Prep Course for 30 instructors



The 2016 Ontario Soccer Summit reached new heights with a new venue, bigger audiences and broader offerings. Coaches, Match Officials and Administrators convened at Guelph University for 2 ½ days of elite learning sessions. Expanding on its previous format, the 2016 Ontario Soccer Summit offered development opportunities for Match Officials & Administrators in addition to the nearly 250 coach participants. 550 guests attended various educational classroom sessions as well as practical field sessions. Notable subject matter experts such as Dr. Steve Norris (Former CSO of the Canadian Winter Sport Institute), Anne Merklinger (CEO of Own the Podium), Ian Barker, Nigel Best, Carol-Anne Chenard, and many more inspired attendees to strive for their best with the interest of developing soccer and its athletes at heart.





**PLAYER DEVELOPMENT**

The 2016 Player Development initiatives have contributed to the continued success of the organization's Long Term Player Development philosophy. Constant creation of resources in a variety of media, the delivery of coaching workshops, and parent and board member education sessions, continue to engage the various forms of our membership of the many improvements being made in the delivery of the youth game.

Being on the cutting edge of children's development through the vehicle of sport leads the program to continually stay abreast of innovative educational practices and emerging trends. Continuous research and communication with experts around the country and internationally allows our team to propose and implement the latest development programs and philosophies. Most of all, Ontario Soccer Player Development keeps soccer fun for all.



Our programming activities in 2016 included:

- 600+ attendees learning at Ontario Soccer Grassroots Coaching Clinics & Workshops
- 1,600 + viewers of Ontario Soccer Player Development Webinars (covering topics such as Fast-Tracking and Player Development, I'm a Grassroots Soccer Parent, and Creating the Best Environment)
- 80+ OPDL License Holder Grassroots visits
- 52 stage-specific session plans created for coaches working with Active Start, Fundamentals, and Learn to Train development stage players.
- 6 in-depth coaching resources created including: Fast Tracking and Player Development, Incorporating Physical Literacy in Grassroots Programming, and How does the Inclusive Programming model work in your Club?
- 18 Grassroots Practice videos created with 7,300+ views
- 500+ students and teachers reached through 7 school clinics & festivals
- 280+ C License and 60+ B License Coaches trained in tandem with the Coaching Development Department
- Many other presentations for Districts, Universities, Leagues, Coaching Conferences, Clubs and more!



**PLAYER DEVELOPMENT**



The province's Match Officials continue to improve with the average mark on Registration Exam rising from 65% in 2013 to 84% in 2016. Overall Fitness levels also improved resulting in higher grades.

Scouting at OPDL Venues in 2016 resulted in 15 new and aspiring Match Officials being invited to the 2017 Elite Training Camp.

The program also saw some important initiatives come to fruition, including a partnership with MLSE on a Match Officials Appreciation Day at BMO Field, which over 500 match officials attended; this coincided with the introduction of a Recognition and Awards program for match officials.

A strong relationship has been formed with University of Ontario Institute of Technology (UOIT) in regard to creating a research relationship with Dr. Lori Livingston, Dr. Susan Forbes and Dr. Nick Wattie to further assist in Long Term Officials Development implementation.

Additional Activities:

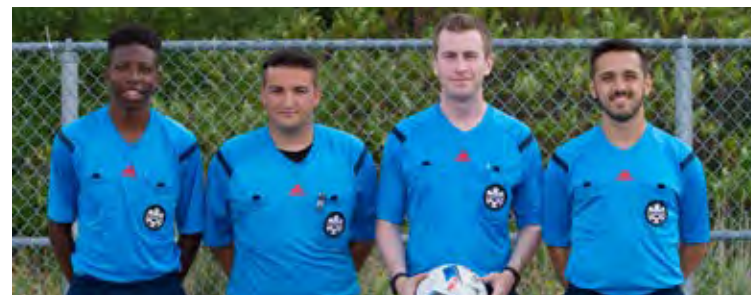
- Elite Match Officials Camp – OUA, OCAA and League1 – 75 provincial and regional Match Officials
- Surveys to returning, non-returning and first year match officials
- 5th Official initiative at League1 Ontario competition – introducing newer officials to the higher level games
- Delivered 7 Mentor Accreditation courses, including Train the Trainer and since, accredited over 500 mentors with this new program
- Instructor Re-Accreditation on largest number of FIFA amendments in decades
- Created an on-line Laws of the Game amendment module to deliver the multiple law changes across the province

The program itself visited 15 of 21 Districts in 2016, conducting over 75 events and meetings. The main concentration towards the end of 2016 was the Focus Groups, District Referee Coordinator and Committee meetings prepared for the introduction of the Long Term Officials Development initiative (LTOD).



In 2020, Ontario Soccer Match Officials Development aims to have Long Term Officials Development program launched in its full capacity.

- Number of Entry Level Courses 2016: 139 scheduled
- Number of Small Sided Courses 2016: 83 scheduled
- Provincial Upgrading Program (PUG): 50% success rate in those who entered PUG 2015 season (6 of 12)
- Regional Upgrading Program (RUG): 100% success rate in those who entered Pre-RUG 2015 Season (13 of 13). 6 decided mid-season to self-remove from program
- Assessor Re-Accreditation: 7 courses
- Futsal Entry Level: 5 courses
- Futsal Refresher: 1 course
- Mentor Accreditation: 6 courses
- Advanced Referee Training: 9 weekends



The Match Officials program continued to provide guidance and development to over 9,500 Match Officials in Ontario, with a 10%+ increase in retention rate over the last 6 years. The concentration in the early and late parts of 2016 was the Long Term Officials Development program.





#### **Provincial Player Identification.**

In 2016, the High Performance Staff detected over 800 potential Provincial Players from the Ontario Player Development League (OPDL) and Talent on Location Days (TOLD). From those detected, 540 players participated in the Provincial Screening Competition in November. Of those 540 players, 300 were further selected for continued screening with the Provincial Projects in 2017. This was across the U13, U14, and U15 age groups for girls and boys. In 2016 TFC Academy had selected 4 male athletes across multiple age groups from OPDL Clubs.

The Provincial Program will focus on player screening, talent identification and benchmarking of players through competition. The U14, U15, and U16 Provincial Projects ran from January to April. It involved one weekend of three player screening sessions, per month (January, February, March) and one preparation weekend and one inter-Provincial Teams competition (Quebec-Ontario Series) in April.

The Quebec-Ontario Series pitted Ontario's talent against strong Provincial competition from our easterly neighbours. The 6 teams that were fielded in the U14, U15 and U16 age groups played with opportunity of being scouted by National Team staff on site. In 2017 within the U15 Female age category, British Columbia Provincial Program was an addition to the competition.

#### **National Player Identification.**

Ontario continues to provide an average of 50% of the athletes selected for Canadian National Men's, Women's, Para, and Futsal Teams.





The OPDL is a best-in-class program that is one of the province's first standards-based high performance leagues, combining top level competition with performance development training standards. OPDL grew in size and scope in 2016 by 38% involving 104 teams, from 21 License Holder (consisting of Clubs & Private Academies from across the province), who compete over the course of a 20-week long season.

**Program Highlights:**

- Operating at U13, U14 and U15 Age Groups
- OPDL Players were selected to Women's U15 National Team for CONCACAF Tournament
- OPDL Players were selected to Women's U17 National Team for FIFA U-17 World Cup in Jordan
- 102 grants of \$76,500 distributed to OPDL players as part of the "OPDL Fee Assistance Program"
- Detailed review of injuries assessed and managed by OPDL medical personnel during the 2016 OPDL season
- Staff engaged License Holders and held presentations to OPDL players and parents throughout 2016
- Satisfaction from parents with OPDL program increased 6% from 2015 and 10% since 2014



- OPDL Target Showcase Events have been identified to intensify player exposure to Canadian and American Universities/Colleges
- Most players enter the OPDL from within Licence Holders' U12 development program (56% in girls, 60% in boys)
- Retention rate increases at U14 (81% Female / 66% Male) and U15 (79% Female / 61% Male)

**66%** reduction in OPDL Fee for License Holders compared to 2014

**80%** player retention rate in 2015

**95%** of players participating in Provincial Screening weekend were from the OPDL

**72%** License Holder Player return rate

**10%** increase on player identification (2001 age group)





League1 Ontario is recognized as the only pro-am, standards-based, senior league within Ontario Soccer's High Performance Pathway and plays a critical role in ensuring that the Province's best soccer players achieve their full potential.

Founded in 2014, the league began with a 10 team Men's division, which has now grown to 16 teams, and includes a separate women's division that was established in 2015 and has grown from nine original teams to 11 teams in 2017.

Between the 25 teams there are 675 registered players in the league, with affiliations to Ontario Soccer League and in-house academy teams adding another 250 players, creating a total of approximately 925 players.

In the men's division in 2016, Vaughan SC won both the League1 Cup and the league championship, while on the women's side, FC London and Vaughan SC split the honours, with FC London winning the league championship and Vaughan SC winning the League1 Cup.

Most importantly, League1 Ontario continues to show its success by moving players along to professional opportunities as well as US and Canadian University and College leagues. The league has now graduated 70 + male and female players into pro-environments in the last two years alone – something rarely seen across North American soccer. On a National Scale, League1 Ontario had 49 current and former L10 players suit up for Canada in 2016 alone.

**Stakeholder Communication**

To further enhance its dialogue with its District and Club members, Ontario Soccer expanded its Information and Action Bulletin system to now directly communicate with Clubs and Academies. The bulletins, which were created to ensure Districts were informed about key developments within Ontario before the larger membership and general soccer public, continues to be sent to the Districts 48 hours in advance and now is sent directly to over 800 Club and Academy contacts around the province.

Over the course of 2016, 67 bulletins, on topics ranging from by-law changes, competition updates, coaching clinics, corporate partnerships and many more were provided to Ontario Soccer's varying levels of membership.



**Digital Channels**

The weekly e-newsletter, which reaches an average of 30,000 individuals per edition, created an extra 1.5 million touch points over the course of the year between Ontario Soccer and its membership. **Ontariosoccer.net** continues to be the definitive place to acquire the key information you need for soccer in

Ontario. In 2016 the communications team continued to expand its reach and enhance the quality of dialogue via our various digital platforms. To highlight the order of magnitude of how we have been able to better engage our membership and the general public, the following are usage statistics across our online and social media channels with content that is all produced in-house:



Livestream broadcast

**69,000**  
Ontario Soccer views

**29,000**  
League1 Ontario views



**84,000**  
Ontario Soccer views

**68,000**  
League1 Ontario views (May-Oct 2016)



Livestream broadcast

**3.9 Million**  
Ontario Soccer views

**2 Million**  
League1 Ontario views



**250,000**  
Ontario Soccer views

**71,000**  
League1 Ontario views





# EVENTS

## MARKETING

Over the course of the year, many new marketing initiatives were introduced to various Ontario Soccer programs and events to improve the general brand of the organization. From introducing a new and more visual format of annual reporting, to creating relevant and novel collateral items for the OPDL, more resources were and will continue to be dedicated to the branding of Ontario Soccer.

At the September 24th Board Meeting, formal approval was received to commence a complete re-brand of the organization, for which preliminary planning started in 2015. This was a direct outcome of Strategic Plan Point #4 - Build Partnerships and #3 - Membership Engagement. As such, the new look would become the face of several other game-changing projects happening at Ontario Soccer, to be launched in 2017 and beyond.

The refreshed look-and-feel will allow Ontario Soccer to communicate with our membership in a more engaging, relevant and inspiring way. With the help of the Brandfire Marketing Group, over 70 individual designs were reviewed until an inspiring, modern yet timeless mark was chosen. During this process, hundreds of members of the community, from players and parents, to volunteers and staff were polled in the selection of the new identity of Ontario Soccer.

The remainder of 2016 saw the beginning of a marathon of branding revitalization work in the lead-up to the long-awaited reveal scheduled for March 1st, 2017.





### Ontario Indoor Cup 2016

The Ontario Indoor Cup serves as the provincial championship for small-sided soccer during the Indoor Season. The competition format is round robin preliminary tournaments set up to advance teams to the final 8 teams in each age division. The Final 8 teams are divided into two groups of four that play a round robin tournament format with the top two teams in each group of 4 advancing to the Semi-Finals following by the Finals. The competition is offered in the Under 13, Under 14, Under 16 and Under 18 Boys and Girls age divisions.

#### 2016 Ontario indoor Cup Champions:

Division	Team	Club	District Association
Under 13 Boys	Woodbridge Strikers	Woodbridge S.C.	York Region S.A.
Under 13 Girls	AG London '03	AG London	Elgin Middlesex S.A.
Under 14 Boys	AG London 02 Boys	AG London	Elgin Middlesex S.A.
Under 14 Girls	AG London 02 Girls	AG London	Elgin Middlesex S.A.
Under 16 Boys	Brampton Blast 00	Brampton Youth S.C.	Peel Halton S.A.
Under 16 Girls	Woodbridge Strikers	Woodbridge S.C.	York Region S.A.
Under 18 Boys	London Youth Whitecaps 99 Elite	London Youth Whitecaps S.A.	Elgin Middlesex S.A.
Under 18 Girls	Bradford Eagles 98 Girls	Bradford S.C.	Huron District S.A.



### Ontario Futsal Cup 2016

The Ontario Futsal Cup is the provincial championship for futsal in the Futsal/Indoor season. This competition began in 2006 with 12 teams. Over the last 10 years, the number of teams has varied, but recently, the sport has seen more growth and interest and the Ontario Futsal Cup is seeing higher levels of competition within the sport. Similar to the Ontario Indoor Cup, the Futsal Cup Final Round consists of a round robin tournament format with top teams advancing to the Cup Finals. The Ontario Futsal Cup in 2016 was offered in the Under 13/14 Boys and Girls divisions as well as the Under 15/16 Boys and Girls divisions and the Men's division. Unfortunately, the interest on the Girls side has not been strong enough to run these divisions. The Ontario Futsal Cup for the youth divisions was held at Durham College in Oshawa.

In the Men's Ontario Futsal Cup, the champions advance to the Futsal Canadian Championships, which was in its second year in 2016. The winners of the National Championships have an opportunity to advance from there to the CONCACAF Club Championships. The atmosphere at the Men's Ontario Futsal Cup Final was electric as spectators watched the two best teams in Ontario face off at the Vaughan Sportsplex II in Vaughan.



#### 2016 Ontario Futsal Cup Champions:

Division	Team	Club	District Association
Under 13/14 Boys	Guelph Royals Blue	Guelph S.C.	South-West Regional S.A.
Under 13/14 Boys	Brampton Blast 00	Brampton Youth S.C.	Peel Halton S.A.
Men	Toronto United Futsal	Toronto Futsal League	Toronto S.A.

### Futsal Canadian Championships

In 2016, Ontario Soccer hosted the Futsal Canadian Championships. The event was held at Durham College in Oshawa, April 9-10, 2016. While the main event of the weekend was the National Futsal Championships, which consisted of a two game series between the Ontario Futsal Champions and the Quebec Futsal Champions, the weekend also featured a Women's Futsal Showcase, a Futsal Referee Clinic, Men's National Team Training and a Coaching Clinic. The events were well attended by many Futsal enthusiasts and Toronto United Futsal claimed the Championship.







**EVENTS**

**Ontario Cup**

The purpose of the Ontario Cup is to provide meaningful competition to the Soccer For Life membership and to determine a provincial champion in the Under 13 to Senior age divisions. Some of the objectives of the Ontario Cup include, maximizing participation and competition in the “competitive” Soccer For Life stream of LTPD, identifying provincial representatives for National Championships in specific age divisions, engagement of grassroots soccer in various categories - age, gender, special needs, providing opportunity for teams to participate in a prestigious competition with a rich history and providing an opportunity for teams to play against teams they would not normally play in league competition.

In 2016, 488 teams participated in the Ontario Cup which was an increase of 27 teams over the year before.

**72** Number of Tournaments in Ontario Cup

**35** Number of Tournament Hosts

**796** Number of Games Played

**8802** Number of Players (based on 18 players per team)

**1956** Number of Team Officials (based on 4 per team)

**2465** Number of Match Officials (based on 3 per game and 4 per Semi-Final and Final game)

**Ontario Cup Semi-Final Hosts:**

Durham Region S.A. North York S.A. Peel Halton S.A. South-West Regional S.A.

**2016 Ontario Cup Champions:**

Division	Team	Club	District Association
Under 13 Boys	Woodbridge Strikers	Woodbridge S.C.	York Region S.A.
Under 13 Girls	Niagara-on-the-Lake Rangers	Niagara-on-the-Lake S.C.	Niagara S.A.
Under 14 Boys	Brampton East Blades	Brampton East S.C.	Peel Halton S.A.
Under 14 Girls	Waterloo United 02A	Waterloo Minor S.C.	South-West Regional S.A.
Under 15 Boys Tier 1	Erin Mills Blue	Erin Mills S.C.	Peel Halton S.A.
Under 15 Boys Tier 2	Toronto USC Karpaty	USC Karpaty	Toronto S.A.
Under 15 Girls	Saltfleet Stoney Creek Elite	Saltfleet Stoney Creek S.C.	Hamilton & District S.A.
Under 16 Boys Tier 1	Scarborough Wexford Stingers	Wexford S.C.	Scarborough S.A.
Under 16 Boys Tier 2	Windsor VH Soccer	Windsor VH S.C.	Essex County S.A.
Under 16 Girls	Woodbridge Strikers	Woodbridge S.C.	York Region S.A.
Under 17 Boys Tier 1	Woodbridge Strikers 1999A	Woodbridge S.C.	York Region S.A.
Under 17 Boys Tier 2	Thunder Bay Chill Jr. Reserves	Thunder Bay Chill	Soccer Northwest Ontario
Under 17 Girls	Kitchener Spirit	Kitchener S.C.	South-West Regional S.A.
Under 18 Boys	Ancaster Titans	Ancaster S.C.	Hamilton & District S.A.
Under 18 Girls	Darlington Fusion	Darlington S.C.	Durham Region S.A.
Under 21 Men	Vaughan Azzurri A	Vaughan S.C.	York Region S.A.
Under 21 Women	St. Catharines Jets	St. Catharines Jets Girls S.C.	Niagara S.A.
Men	Gloucester Celtic	Ottawa Gloucester Hornets S.C.	Eastern Ontario & District S.A.
Women	Scarborough GS United	G.S. United S.C.	Scarborough S.A.
Special Olympics	Quinte West Rock		Southeast Ontario S.A.



**EVENTS**





**EVENTS**

**Ontario Summer Games**

The Ontario Summer Games are a program run by the Ontario Ministry of Tourism, Culture and Sport. The Games take place every two years. Ontario Soccer has participated in the Summer Games for many years and incorporated the Under 15 division of the Ontario Cup into the Games. As a result, the Ontario Summer Games have served a dual purpose of Summer Games and Provincial Championship.



**Mississauga  
2016**

Ontario  
Summer Games  
Jeux d'été  
de l'Ontario

In 2016, the games were held in Mississauga, Ontario and event took place over four days. The Soccer competition was held at the Hershey Centre with some games played at Iceland.

The Ontario Cup Tournament Winners and regional representatives advance to the Summer Games. The format for the Under 15 Girls and Under 15 Boys Tier 1 divisions was two pools that played a round robin, with the top team in each group advancing to the Cup Final.

Division	Team	Club	District Association
Under 15 Boys Tier 1	Erin Mills Blue	Erin Mills S.C.	Peel Halton S.A.
Under 15 Girls	Saltfleet Stoney Creek Elite	Saltfleet Stoney Creek S.C.	Hamilton & District S.A.



**Masters Provincial Championships**

The Masters Provincial Championships is the highest competition for Soccer for Life participants in the Over 30 Women's division and the Over 35 Men's division. The event provides meaningful competition for those athletes that have remained in the game of soccer, a real demonstration of Active for Life. Teams that play in a Recreational or Competitive League throughout the season may enter this competition.

**18** Number of Participating Teams    **12** Masters Men Teams    **306** Approximate Number of Participants

**6** Masters Women Teams    **16** Total Number of Games Played

The winners of the Provincial Championship advance to a Canadian Regional Championship run by the Canadian Soccer Association. A goal for athletes in this Soccer For Life stream to reach the highest competitive level possible.

**2016 Masters Provincial Champions:**

Division	Team	Club	District Association
Masters Men	Scarborough Wexford Hi Profile	Wexford S.C.	Scarborough S.A.
Masters Women	London Marconi	Marconi S.C.	Elgin Middlesex S.A.

**EVENTS**





**National Club Championships**

In 2016, Ontario Soccer hosted the National Club Championship U18 Boys and Girls Cup. The event was hosted in Vaughan, Ontario from October 5-10, 2016. The Under 18 Provincial Champions from each province participated in the event. There were ten Under 18 Boys teams and ten Under 18 Girls teams. The teams participated in a round-robin tournament format culminating in the Finals on the last day to crown the National Champions.

**Results from all Ontario Soccer teams at 2016 National Club Championships:**

Division	Team	Club	District Association	Finish
Under 14 Boys	Brampton East Blades	Brampton East S.C.	Peel Halton S.A.	Gold Medal
Under 14 Girls	Waterloo United 02A	Waterloo Minor S.C.	South-West Regional S.A.	Bronze Medal
Under 16 Boys Tier 1	Scarborough Wexford Stingers	Wexford S.C.	Scarborough S.A.	Not finished due to weather
Under 16 Girls	Woodbridge Strikers	Woodbridge S.C.	York Region S.A.	Silver Medal
Under 17 Boys Tier 1	Woodbridge Strikers 1999A	Woodbridge S.C.	York Region S.A.	Bronze Medal
Under 17 Girls	Kitchener Spirit	Kitchener S.C.	South-West Regional S.A.	Silver Medal
Under 17 Girls	Saltfleet Stoney Creek	Saltfleet Stoney Creek S.C.	Hamilton & District S.A.	4 <sup>th</sup> Place
Men	Gloucester Celtic	Ottawa Gloucester Hornets S.C.	Eastern Ontario & District S.A.	Bronze Medal
Women	Scarborough GS United	G.S. United S.C.	Scarborough S.A.	Bronze Medal
Masters Men	Scarborough Wexford Hi Profile	Wexford S.C.	Scarborough S.A.	Gold Medal
Masters Women	London Marconi	Marconi S.C.	Elgin Middlesex S.A.	Bronze Medal

**Regional League Championships**

A Regional League Championship was held at Guelph University, October 1-2, 2016. The winner of each of the Youth Regional Leagues in Ontario participated in this competition to determine the Regional League Champions.

**Tournaments**

In 2016, 140 tournaments were approved for players 13 years of age and up. Twenty six tournaments took place over the 2015/2016 Indoor season with another 114 being approved during the 2016 outdoor season.

**Festivals**

In 2016, 192 festivals were approved to operate. Much like tournaments, festivals are assessed and monitored for compliance with the imposed stipulations, to protect the integrity of the LTPD model.

In order to ensure children aged 8-12 across the province are able to find festivals to participate in, whilst competing against similar, or same, aged children, divisions are also offered in the festival format.





CENTRE CIRCLE AWARDS RECEPTION

The 29<sup>th</sup> Annual Centre Circle Awards Reception honouring the Meritorious Award Winners (11 Individual and two Clubs) and one President's Award winner were held on June 11, 2016, 6:00 PM – 8:00 PM at the Sheraton Toronto Airport Hotel and Conference Centre.

Close to 125 guests and honourees attended and the formal part of the evening was hosted by Gerry Dobson, who also received the President's Award that evening for his contributions to Ontario Soccer over the years.

**List of Awardess:**

Category	Winner	Nominated by
Individual	Nick Constantinou	Durham Region Soccer Association
Individual	Tom Partalas	Elgin-Middlesex Soccer Association
Individual	Cam Vassallo	Elgin-Middlesex Soccer Association
Individual	Dave Edgecumbe	Hamilton and District Soccer Association
Individual	William Hay	Peel Halton Soccer Association
Individual	Francis Martin	Peel Halton Soccer Association
Individual	Tony Celli	Sault Amateur Soccer Association
Individual	Jim Bainbridge	South-West Regional Soccer Association
Individual	Susan Carnegie	South-West Regional Soccer Association
Individual	Vincent Tersigni	York Region Soccer Association
Individual	Val diDomizio	Ontario Soccer Competitions Committee
Club	Stoney Creek SC	Hamilton and District Soccer Association
Club	East Hamilton SC	Hamilton and District Soccer Association
President's Award	Gerry Dobson	Ron Smale



The Club Excellence program continued its evolution with an update to its scorecard and continued support from all departments within Ontario Soccer and each District Association. A total of 36 Clubs received a Club Excellence Award in 2016. The Club Development Program visited 42 Clubs at least once throughout the year to meet and discuss a number of topics including Club Excellence applications and the criteria. Club Excellence and the OPDL also worked together to further development the alignment of the two programs.

The alignment will address timelines, application platforms and creating a more efficient process for Clubs and Academies to apply to both programs. Below is a list of all of the Club Excellence Awardees for 2016-2017.

In 2016 the Club Development Program continued to provide assistance to many different Clubs and sport organizations across the province. Support was provided in many different areas, such as administrative, governance and operational guidance, in addition to activation assistance at events, such as the 2016 Ontario Summer Games and the TFC KIA Cup.

Ontario Soccer was successful in obtaining the Enabling Change Grant from the Accessibility Directorate of Ontario. These grant funds will assist in the creation of resources for Club and Academies to use in order to create optimal accessibility within their programming and facilities. Resources to be created in 2017 include workshops, online and printable guides, as well as webinars. These assets will help all levels of Clubs and Academies become more accessible to the public and comply with the Accessibility of Ontarians with Disabilities Act (AODA).

CLUB DEVELOPMENT



GOLD	SILVER	BRONZE
<ul style="list-style-type: none"> <li>■ Aurora Youth SC</li> <li>■ Burlington Youth SC</li> <li>■ Cumberland United SC</li> <li>■ Glen Shields FC</li> <li>■ LaSalle Stompers FC</li> <li>■ Milton Soccer Academy</li> <li>■ Newmarket SC</li> <li>■ North Toronto SC</li> <li>■ Peterborough City SA</li> <li>■ Pickering SC</li> <li>■ Richmond Hill SC</li> <li>■ SC Toronto</li> <li>■ South Simcoe United FC</li> <li>■ Vaughan SC</li> <li>■ Whitby Iroquois SC</li> <li>■ Woodbridge SC</li> </ul>	<ul style="list-style-type: none"> <li>■ Ancaster SC</li> <li>■ Caledon SC</li> <li>■ German Canadian FC London</li> <li>■ Giovanni Caboto SC</li> <li>■ Guelph SC</li> <li>■ Kitchener SC</li> <li>■ Kleinburg Nobleton SC</li> <li>■ Lakehead Express SC</li> <li>■ Milton Youth SC</li> <li>■ Nepean Hotspurs SC</li> <li>■ Oak Ridges SC</li> <li>■ Thomhill SC</li> <li>■ Windsor FC Nationals</li> </ul>	<ul style="list-style-type: none"> <li>■ Brampton Youth SC</li> <li>■ Kemptville District SC</li> <li>■ Ottawa City SC</li> <li>■ Oshawa Turul SC</li> <li>■ Saltfleet Stoney Creek SC</li> <li>■ Uxbridge SC</li> <li>■ West Rouge SC</li> </ul>



## Indoor 2015-2016

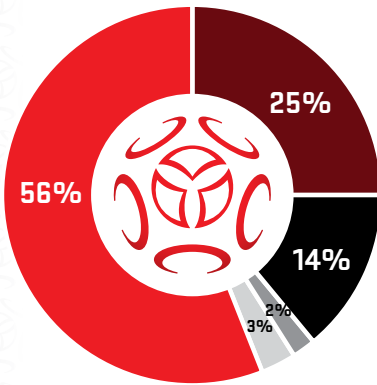
District Association	Grassroots Indoor	Youth Indoor	Senior Indoor	Grassroots Futsal	Youth Futsal	Senior Futsal	Total Players
Durham Region S.A.	2300	2704	2290		36		7330
East Central Ontario S.A.	259	578	565				1402
Eastern Ontario & District S.A.	1462	2712	3481	447	812	1001	9915
Elgin Middlesex S.A.	343	37	1319	59	2709	23	4490
Essex County S.A.		80	465				545
Hamilton & District S.A.	172	1009	3852			94	5127
Huron District S.A.	31	266	119		18	42	476
Lambton Kent S.A.	108	263					371
Niagara S.A.	510	497	1342				2349
North York S.A.	495	1335	8920		79	77	10906
Peel Halton S.A.	9076	6473	11673	62	206	61	27551
Sault Amateur S.A.	250	293	431				974
Scarborough S.A.	416	808	669		8		1901
Soccer North District Association	22	17					39
Soccer Northeastern		70	285				355
Soccer Northwest Ontario	231	584	720				1535
Southeast Ontario S.A.	419	455	1212			22	2108
South-West Regional S.A.	2796	2514	1507	264	546	7	7634
Sudbury Regional S.A.	14	249	434			152	849
Toronto S.A.	1750	2178	529	483	343	37	5320
York Region S.A.	5582	4230	2659				12471
Ontario Soccer Association					26		26
<b>Total</b>	<b>26,236</b>	<b>27,352</b>	<b>42,472</b>	<b>1,315</b>	<b>4,783</b>	<b>1,516</b>	<b>103,674</b>

## Outdoor 2016

District Association	Grassroots U10	Grassroots U12	Youth Rec	Youth Comp	Sen. Rec	Sen. Comp	Total Players
Durham Region S.A.	10323	720	4400	1745	3871	253	21,312
East Central Ontario S.A.	4044	65	1830	465	1356	107	7,867
Eastern Ontario District S.A.	16589	5141	5846	4130	7621	1973	41,300
Elgin Middlesex S.A.	4141	1568	2097	1658	2557	1758	13,779
Essex County S.A.	4455	1128	1604	1294	1224	299	10,004
Hamilton & District S.A.	8576	1489	3548	1882	4127	475	20,097
Huron District S.A.	7092	1320	1430	682	1734	246	12,504
Lambton Kent S.A.	3042	170	1217	421	1080	213	6,143
Niagara S.A.	6865	1216	2172	997	2389	370	14,009
North York S.A.	2265	69	2629	898	1663	199	7,723
Peel Halton S.A.	20029	6160	6614	3930	10394	1066	48,193
Sault Amateur S.A.	882		684	120	623	12	2,321
Scarborough S.A.	3431	84	2167	836	310	539	7,367
Soccer North District Association	1016	40	375		363		1,794
Soccer Northeastern	2946	231	1291	179	811		5,458
Soccer Northwest Ontario	987	78	750	66	401		2,282
Southeast Ontario S.A.	5544	867	2322	798	2514	44	12,089
South-West Regional S.A.	14450	2739	4537	2014	2906	665	27,311
Sudbury Regional S.A.	1577	99	718	170	735	31	3,330
Toronto S.A.	11708	3145	4038	2120	1932	560	23,503
York Region S.A.	15444	4591	6090	3406	6305	814	36,650
<b>Provincial Total</b>	<b>145,406</b>	<b>30,920</b>	<b>56,629</b>	<b>27,811</b>	<b>54,916</b>	<b>9,624</b>	<b>325,036</b>

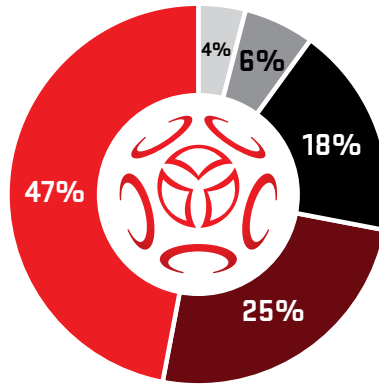
**FINANCE**

**REVENUE 2016**



■ Registration fees	\$ 6,914,156
■ Programs	\$ 3,117,908
■ Soccer Centre	\$ 1,791,074
■ Ontario Ministry of Tourism, Culture and Sport	\$ 268,948
■ Sponsorships	\$ 347,940
<b>Total</b>	<b>\$12,440,026</b>

**EXPENSES 2016**



■ Program Operations	\$ 5,710,984
■ Canadian Soccer Association Levy	\$ 3,036,006
■ Soccer Centre	\$ 2,161,427
■ Insurance	\$ 788,677
■ Administration	\$ 543,356
<b>Total</b>	<b>\$12,240,450</b>

	Grassroots Development U10 & Under	Grassroots Development U11 - U12	Youth Rec. U13 - U18	Youth Comp. U13 - U18	Senior Rec.	Senior Comp.
% of Ontario Soccer Membership	45%	5%	20%	10%	17%	3%
Registration Fee	\$10.94	\$12.04	\$12.04	\$ 31.73	\$18.42	\$38.67
Payable to Canada Soccer	\$9.00	\$9.00	\$9.00	\$9.00	\$9.00	\$9.00
Allocated to Participant Insurance	\$1.79	\$1.79	\$1.79	\$1.79	\$1.79	\$1.79
<b>Amount Ontario Soccer retains to fund the programs and services you receive:</b>	<b>\$0.15</b>	<b>\$1.25</b>	<b>\$1.25</b>	<b>\$20.94</b>	<b>\$ 7.63</b>	<b>\$27.88</b>



The many programs and services that Ontario Soccer brings to the membership cannot be possible without the great support of our Corporate and Sport Partners.

**Corporate Partners:**



**Sport Partners:**



**THANKS TO OUR PARTNERS**





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SOCCER**

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