



**ONTARIO
SOCCER**

EST. 1901



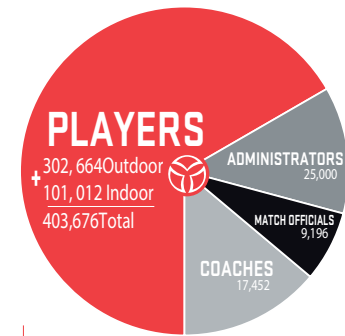
ANNUAL REPORT 2017

Play. Inspire. Unite.

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Founded: 1901
Affiliation: Canada Soccer
President: Ron Smale
Chief Executive Officer: Johnny Misley
Board of Directors: 21 Directors
Executive Committee: 7 Members
Members:
 • 21 District Associations
 • 13 Associate Members



TOTAL PARTICIPANTS
 430,324 + Administrators
ANNUAL BUDGET: \$12.4 million
FULL TIME STAFF: 36

In 2017, modernizing our aging governance structure continued to be the most important opportunity currently before the Ontario Soccer Board of Directors. I am very pleased and confident to report that our Governance Modernization Working Group will have a solution for a new structure and new competency, skills-based Board to be elected in 2018.



Ontario Soccer is taking the approach of creating and developing a Governance Structure that will respond to the specific needs of our membership. Through meetings and workshops everyone has agreed that the objective is to get this new governance model right, not simply to move quickly for the sake of change.

It's critical and I know we will find a made-in-Ontario solution, one that will make the game better for players, coaches, match officials, parents and administrators.

The next few years will continue to be a time of not only change within Ontario Soccer but also of significant progress. It is critical that we remain on our path of building on the four "pillars" of our Strategic Plan.

With a new Governance structure launched in 2018, a newly revised Strategic plan (2019-2021) and the continued dedication and commitment of all our volunteers and staff throughout the Province of Ontario, a new era of opportunity awaits us all.

2017 represents a year of Play, Inspire and Unite!
 Let's continue the journey working together!



Building on the momentum of the 2016 operational year, 2017 was the second year of Ontario Soccer's current three year strategic plan. Often the words "accountability" and "impact" are mentioned within any sports organization. These words exist and are managed through our strategic plan. Thanks to the leadership and commitment from all our key stakeholders, including the very hard work of our staff

and volunteers serving on our various committees, we are managing forward on the delivery of the majority of our strategic initiatives on target and positively impacting our operations and the game itself.

Highlights in 2017 include the successful implementation of such strategic initiatives. On March 1, 2017 The Ontario Soccer Association became "Ontario Soccer" with a new brand including a new visual identity that was launched province-wide under the mantra Play. Inspire. Unite.

Feedback from membership, marketing professionals and the general public has been very positive. Striving to be relevant and current within our membership is no easy task, therefore collaboration and communication must remain at the forefront as we build the beautiful game in every community in Ontario for the long term.

Progress in 2017 was made on another key strategic initiative: governance modernization. The Board has worked together through a series of workshops moving closer towards a new governance structure. Progressive change is not easy. Sincere thanks goes out to the Board and working groups. This work continues into 2018.

Another key strategic area under the pillar "Organizational Stability" is financial stability. The 2017 fiscal year, building on 2016 was yet another positive year of alternative revenue generation and expense management. Thanks to the hard work of our Business Operations team, sponsorship in both cash and value-in-kind (VIK) counted for \$373,513 of revenue and/or budget relief. Compared to a total of \$22,838 in 2014 before a strategy was put in place, these alternative revenue source successes allow us to maintain the same and/or build on the programming and services delivered without increasing player or membership fees.

I wish to thank the Executive Committee and the Board of Directors for your support and patience as we navigate through change. I wish to also acknowledge the talent and fine work of the full time staff at Ontario Soccer, the Districts and the Clubs and Academies that support the game day to day.

In 2017, our Coaching Development team continued to deliver clinics and training across the province. Eighty Coaches attended three Canada Soccer National B Part 1 (formerly Provincial B) courses, and 221 Coaches took part in eight Canada Soccer C License courses. Courses took place in various districts around the province, ranging from Ottawa to Waterloo. NCCP Community Courses ran in 14 different districts around the province.

Over the course of the year, over 4,300 Community Coaches were certified in Ontario Soccer Coaching Courses!

- Active Start: 9 courses, 158 Coaches certified
- Fundamentals: 19 courses, 698 Coaches certified
- Learn to Train: 51 courses, 1140 Coaches certified
- Soccer for Life: 67 courses, 1581 Coaches certified

Female Mentorship Workshops

The Female Mentorship Program is designed to train senior female Coaches, who in turn will act as educators and mentors to other female Coaches, who wish to further develop and progress their coaching careers. The mentorship program is part of a holistic support system approach to enabling promising Coaches across the province to reach their full coaching potential in the sport. Two workshops were held with over 100 female Coaches in attendance, helping to progress 8 of them into the Canada Soccer National B Licence program.

Other courses delivered included:

- Ontario Soccer Coach Developer training for 30 Coaches
- Ontario Soccer Goalkeeper Diploma Course for 30 Coaches
- National B License prep course to help prepare the 30 Ontario Coaches that have been selected to take the Canada Soccer's National B License course
- Ontario Soccer Technical Director Diploma Course for 22 participants
- On-line Learning Platform accessed by nearly 400 users, which will become the hub for development of coaches, players and high performance education in Ontario
- Soccer Fitness Course training for 49 instructors





PLAYER DEVELOPMENT

To continue the successful implementation of Long Term Player Development, we leveraged initiatives in the area of coaching workshops, as well as board member and parent education. Our team delivered them across a variety of media platforms to our stakeholders to further enhance their enjoyment of the beautiful game in Ontario.

Our team is seeking to provide innovative programs to our membership and continues to adopt best practices and research emerging trends in children's development with help of both domestic and international experts. Most of all, we aim to keep soccer fun for all Ontarians.



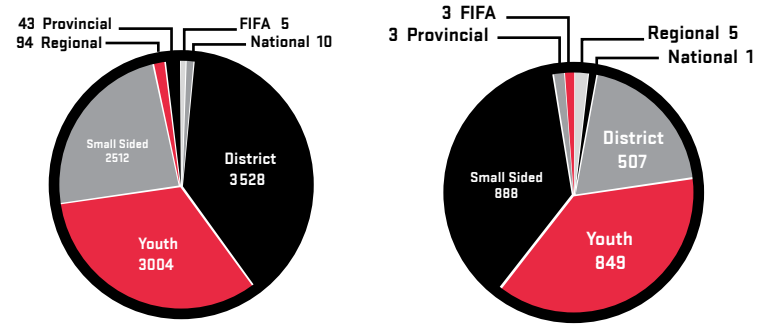
Our programming activities in 2017 included:

- **600+** attendees learning at Ontario Soccer Grassroots Coaching Clinics & Workshops that scaled from Thunder Bay, Sioux Lookout, Sudbury, La Sioux, and Windsor to Ottawa.
- **2,700 +** viewers of Ontario Soccer Player Development Webinars (covering topics such as Why Kids Quit Sports, Early Specialization vs Multi Sports, Physical Literacy, using games in training and allowing players to make decisions in soccer).
- **80+** OPDL License Holder Grassroots visits as well as introducing an online submission process that allows two-way communication between Ontario Soccer, OPDL Technical Directors and OPDL Grassroots Managers.
- **52** stage-specific session plans re-designed and created for coaches working with Active Start, Fundamentals, and Learn to Train development stage players.
- **6** in-depth coaching resources updated and created including: New Session plan layouts, Parent Engagement resources that received over **400** interactions across social media, Grassroots Game day management guide, Game Organization Guide, and Festival Organization guide.
- **18** Grassroots Practice videos created with 5,300+ views.
- **220+** C License and **80+** B License Coaches trained in tandem with the Coaching Development Program.
- Many other presentations for Districts, Universities, Leagues, Coaching Conferences, Clubs and more!

PLAYER DEVELOPMENT



2017 MATCH OFFICIAL REGISTRATION



Total Referees Registered : 9196 Total Referees FEMALE Registered :2256

Provincial Match Officiating Assignments

- OPDL - 3,500 +**
- League1 Ontario - 1,000+**
- Ontario Cup - 150+**
- OASL- 350+**
- Showcases - 100+**
- NAIG - 132**
- OUA - 1,000+**

The Ontario Soccer Board of Directors confirmed in 2016, that a Pilot Project would be set up for the OASL for 2017 and 2018, allowing for Ontario Soccer to create a competition for their Ontario Recognized Academies (ORA).

The OASL began in January of 2017. All ORA registered members were offered an opportunity to apply for this league, with thirteen organizations meeting the standards and being accepted into the league. DG Sports were contracted to construct the league schedule, and competition was set up for male U8 to U17 age groups only.

The competition consisted of Central Venue locations for ages 13-17, while the 8-12 age groups played a series of festival games. The competition finished at the end of October with Championship Finals in age groups U14, U15 and U17.

Near the end of the 2017 year, Ontario Soccer and the Soccer Academy Alliance of Canada (SAAC) successfully formed a working partnership to run the 2018 pilot with 45 academies divided into two tiers.





The Match Officiating Program launched Phase 1 of the new Long Term Officials Development (LTOD) program. This initiative is the technical department's number one strategic priority.



- Number of Entry Level Courses 2017: 119 scheduled
- Number of Small Sided Courses 2017: 85 scheduled
- Provincial Upgrading Program: 100% success rate in those who applied (20 of 20).
- Additional: 4 successful 2nd year upgrades
- Regional Upgrading Program: 100% success rate in those who applied (8 of 8)
- Instructor Accreditation: 4 courses
- Futsal E/L: 2 courses
- Advanced Referee Training: 4 weekends
- Over 500 Match Official community members in attendance at the Annual TFC Match Officials Appreciation Day



By The Numbers:

- Collected and analyzed data from over 3,500 LTOD surveys responses, and adjusted LTOD program structure based on input/survey results from our members
- Introduced the LTOD Club Development Plan and contacted 336 clubs. Club Development survey resulted in a 33% response rate.
- Gathered, reviewed and calculated results from 7,500+ Instructor Evaluations from 2012 onwards, creating a baseline of instructor performances over the past 5 years
- Analyzed Baseline fitness levels in 3 different match environments – NAIG, OPDL and League1
- Built an Education Baseline module for delivery to 3,500 officials

Activities of LTOD in Year 1:

The LTOD Team travelled over 7,500 KM and surveyed over 3,500 community members, resulting in face to face meetings with over 1,500 officials and leaders in community.

- 24 aspiring match officials, assessors and mentors at North American Indigenous Games (NAIG)
- 4 Club Focus Group meetings – 50 attendees
- Practical Training at Pickering S.C., Oakville S.C. and HamDSA – over 100 officials attended
- Hosted a 12-sport LTOD Multi Sport Think Tank
- Applied for LTOD Phase 2 Trillium Grant
- Hosted LTOD Camp Pilot day in London for 25 Western Ontario officials
- Built a framework for LTOD Camp days to be hosted by Clubs or Districts in 2018

NEW LTOD COMMUNITY LEADERS

- | | |
|--|--------------------------------|
| 19 Provincial Development Officers | 20 Regional Champions |
| 17 Provincial Fitness Leaders | 15 Regional Assignors |
| 17 Members on the Education Development Team | 15 Member Assignors Task Group |



Provincial Player Identification

In 2017, Ontario Soccer High Performance Staff identified over 800 players from the OPDL (and Talent on Location Days for the Provincial Screening Competition in November) for Provincial Team Projects. From the 500 players identified at the PSC, approximately 300 players were selected for continued screening within the Provincial Projects program in 2018. This was across the U13, U14, and U15 age groups for girls and boys. In 2017, TFC Academy had selected 11 male athletes across multiple age groups from OPDL Clubs.

The U14, U15 and U16 Provincial Projects took place from January to April, and involved one weekend per month for a total of three player screening weekends (January, February and March), one preparation weekend, and one inter-Provincial Teams competition in April. At the Inter Provincial Serie Quebec - Ontario Series, Canada Soccer technical staff will be present to scout the players for potential invite to Canada Soccer National or Regional Excel Environments.



SÉRIE QUÉBEC-ONTARIO SERIES

Goals of the Provincial Program:

- To provide players with an inspirational experience in the Provincial Program to ignite their ambition to represent Canada at the international level
- Talent Identification and benchmarking player performance through quality competition
- Provide the opportunity for possible new Ontario players to be selected for future National and Regional Excel Environments.
- To provide an opportunity for Canada Soccer B License Part 1 Coaches to obtain experience working in a Provincial Team environment
- Provide Female Mentorship graduates an opportunity to obtain experience working in a Provincial Team environment as Support Staff
- National Player Identification

It was a successful 2017 Canada Summer Games in Winnipeg, Manitoba, with our U18 Boys winning a Gold Medal in a 1-0 win vs. Alberta, and our U18 Girls claiming a Silver Medal in a 0-1 loss to Quebec in extra time.

This was a strong showing for our Ontario Teams, improving on a two-Bronze Medals performance at the 2013 edition of the games in Sherbrooke, Quebec.

Ontario continues to provide an average of 50% of the athletes selected for Canadian National Men's, Women's, Para, and Futsal Teams.



The OPDL program increased in size and scope in 2017 with participation of teams from 18 License Holders across 4 age groups.

The OPDL program, via the License Holders and its 19 affiliated organizations has enlarged the presence and collaboration within several levels of the game by sharing best practices and resources. 2017 also saw the debut of Toronto FC as the Presenting Partner of Ontario Soccer with the OPDL, as an extension of their Founding Premier Partnership with Ontario Soccer.

The OPDL Application & Selection Committee conducted assessments of all interested organizations for the 2018-2019 cycle. Nine successful applicants were selected to join the OPDL in 2018, growing the reach of the program from Windsor in the west across the GTHA to Ottawa in the east.

Highlights:

- Operating at U13, U14, U15 and U16 Age Groups
- 1196 Games played across 75 different venues
- 55% of male players joining Toronto FC Academy came from OPDL organizations
- 95% of female players joining the Ontario REX Super Centre came from OPDL organizations
- On average, 95% of players that participated in Provincial Screening weekend were from OPDL organizations
- Over \$92,000 distributed to OPDL players as part of the "OPDL Fee Assistance Program" bringing the cumulative total since 2014 to over \$200,000
- 87% Parent satisfaction rate with OPDL program
- OPDL Fee for License Holders reduced by 31%
- OPDL Target Showcase Events identified to intensify player exposure to universities and colleges
- 88% approval rate of the new OPDL brand by parents, players and team officials.
- Enhanced competition for the "Train to Compete" Stage with the creation of the OPDL Cup for U15 and U16 age groups



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ONTARIO PLAYER DEVELOPMENT LEAGUE (OPDL)

- Over \$5000 was raised and donated to selected charities by the License Holders as a result of their participation in the annual OPDL Charity Shield competition.
- Player Retention rate of 75% at U14 and U15 and 70% at U16



A historic League1 Ontario season concluded on October 20th, 2017 as Oakville Blue Devils were crowned Men's champions. The Blue Devils defeated Woodbridge Strikers 2-1 following an exciting penalty kick tie-breaker that ended 4-3 in favour of the Oakville side, and simultaneously earned them a berth in the 2018 Canadian Championship.






The 2018 Canadian Championship will for the first time pit Canada's top professional and semi-professional clubs against one another – such as Toronto FC, Montreal Impact, Ottawa Fury, and the winners of Ontario and Quebec's division III leagues – in an exciting open draw format.

The League1 Ontario 2017 Men's Championship Final was the most popular in the league's history, played at the Ontario Soccer Centre in front of 1,200 spectators, with another 2,369 viewers tuning in on live stream.

In the women's division history was also made in 2017, as FC London became the first side in League1 history to capture back-to-back league titles. FC London defeated North Mississauga SC on October 1, 2017 with a final score-line of 2-0. This championship winning match at Hershey Centre in Mississauga was played in front of 800 spectators, with an additional 350 viewers watching on live stream.



Digital numbers:

-  1,894 Instagram followers
-  6,456 Twitter Followers
-  4,839 Facebook likes/follows
-  733 YouTube subscribers / 205,694 views
-  1,068 million views on League1Ontario.com



2017 League1 Ontario Highlights

- 40 League1 Ontario players (including alumni) represented Canada at levels U17 to Senior Men's and Women's National teams;
- 54 League1 Ontario players in total were invited to Canada National team camps;
- 74 League1 Ontario male players and 77 female players (including alumni) were active in NCAA D1 play

By late 2017, a total of 78 players had graduated from League1 Ontario teams to sign with professional clubs around the globe since 2014.



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vibrant
performance

Ontario Soccer continues to refine its internal and external communication system as it seeks to better communicate with the Districts, Clubs, Private Academies (ORA) and membership at large. The information bulletins, which were created to ensure Districts were informed about key developments within Ontario before the larger membership and general soccer public, continue to be sent to the Districts 48 hours in advance and are as well sent directly to over 800 Club and Private Academy contacts around the province.

Over the course of 2017, 59 bulletins, on topics ranging from by-law changes, competition updates, coaching clinics, corporate partnerships and many more were provided to the Districts, Clubs and Private Academies.

In addition, 50 direct email marketing campaigns, surrounding events like Ontario Soccer Summit and other major events, were used to help keep the Ontario Soccer membership better informed of key dates and registration cut-off times.

Digital Channels

The weekly e-newsletter, which reaches an average of 30,000 individuals per edition, created an extra 1.56 million touch points over the course of the year between Ontario Soccer and its membership.



1.5 million views on OntarioSoccer.net

81,204 views on Livestream broadcasts

1.4 million views on TheOPDL.com

75,269 views on YouTube content

1,460 (New over 2016)

3,951 (23% increase over 2016)

1,119 (22% increase over 2016)

9,049 (15% increase over 2016)

* Subscribers as of Jan. 1, 2018

2017 will go down in history as a hallmark year for the revitalized Ontario Soccer brand. Years of hard work, diligent planning and execution across multiple departments culminated in a re-brand launch on March 1st that ushered in a new era for Ontario Soccer.

The debut of our new mantra of “Play. Inspire. Unite.”, alongside a visual identity that speaks to the modern persona of Ontario Soccer and its stewardship of a massive soccer community across the Province, firmly established Ontario Soccer as one of the leading amateur sport brands in Canada.

In addition to the primary mark of Ontario Soccer, several other sub-brands were revealed in 2017, shedding light on the breadth of our organization’s sustainable and innovative offerings and services.

ONTARIO SOCCER BRAND FAMILY

Play.



Inspire.



Unite.



Almost every facet of the Ontario Soccer brand has been updated to reflect this new visual identity, from the garments worn by our volunteer and staff members, to our Website and marketing collateral, to signage throughout the Ontario Soccer Centre.

All in all, the impact of the rebrand has been intensely felt by all connected to the Ontario Soccer community and will continue to bring a refreshed outlook and heightened relevance to the organization’s mandate for years to come.

In 2017, a milestone achievement was the introduction of Toronto FC, as Ontario Soccer's founding Premier Partner early in the year, making TFC the first ever organization to collaborate with Ontario Soccer at this level of full partnership immersion. Key mention also goes to Gatorade as a long-standing partner of the OPDL, who returned for a second 3-year term in 2017.

In total, since the beginning of the 2016-2018 Strategic Planning Cycle, Ontario Soccer has secured a total of 15 new commercial partners (1 Premier Partner, 9 Program Partners, 5 Official Suppliers) alongside a number of key sport partners like Respect in Sport or Holland Bloorview Kids Rehabilitation Hospital delivering against our strategic plan and initiative of Build Partnerships.

This partnership success has translated into tangible results generating alternative revenue and value-in-kind (VIK) levels as to the value of the contracts of **\$1.7 Million** representing a 130% growth over 2016 revenue levels.

Buoyed by its vibrant new brand, Ontario Soccer continues to actively engage with the corporate marketplace in a sport business landscape that continues to rapidly evolve.

Far from traditional sponsorship engagements, our team is focused on innovative and non-traditional program offerings, the in-house creation of partner branded content to be deployed on our website and social media channels to tell a compelling story about the power of soccer in Ontario, and value-added on-site and online engagements with our membership to ensure any partnership value created at the Ontario Soccer level can benefit our grassroots stakeholders, as well.

ONTARIO SOCCER PARTNERS

Premier Partner



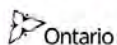
Program Partners



Official Suppliers



Sport Partners



EVENTS

Ontario Indoor Cup 2017



The Ontario Indoor Cup serves as the provincial championship for small-sided soccer during the Indoor Season. The competition is offered in the Under 13, Under 14, Under 16 and Under 18 Boys and Girls age divisions. There was an increase of 23 teams over the 2016 edition, for a total of 103 teams.

2017 Ontario Indoor Cup Champions:

Division	Team	Club	District Association
Under 13 Boys	Woodbridge Strikers 04 Blue	Woodbridge S.C.	York Region S.A.
Under 13 Girls	Woodbridge Strikers 04G Blue	Woodbridge S.C.	York Region S.A.
Under 14 Boys	Woodbridge Strikers Blue	Woodbridge S.C.	York Region S.A.
Under 14 Girls	Guelph Gryphons	Guelph S.C.	South-West Regional S.A.
Under 16 Boys	Woodbridge 01 Boys	Woodbridge S.C.	York Region S.A.
Under 16 Girls	North York CAF Toronto Internationals	Canadian Academy of Futbol	North York S.A.
Under 18 Boys	North Scarborough Attack	North Scarborough S.C.	Scarborough S.A.
Under 18 Girls	Woodbridge Strikers	Woodbridge S.C.	York Region S.A.

Ontario Futsal Cup 2017



The Ontario Futsal Cup is the provincial championship for futsal in the Futsal/Indoor season. This competition began in 2006 with 12 teams. Over the last 10 years, the number of teams has varied, but recently, the sport has seen more growth and interest and the Ontario Futsal Cup is seeing higher levels of competition within the sport. The Ontario Futsal Cup in 2017 was offered in the Under 13/14 Boys and Girls divisions, as well as the Under 15/16 Boys and Girls divisions and the Men's and Women's division.

Unfortunately, the interest on the girl's side has not been strong enough to run these divisions. For the first time, a preliminary round was required to advance teams to the Final Round in the Under 15/16 Boys division and was played at Seneca College in North York in early February. The Ontario Futsal Cup for the youth divisions was held at Durham College in Oshawa at the end of February. There was an increase of 18 teams over last year's numbers in the Ontario Futsal Cup.

In the Men's Ontario Futsal Cup, the champions advance to the Futsal Canadian Championships, which was in its third year in 2017.

The winners of the National Championships have an opportunity to advance from there to the CONCACAF Club Championships. The atmosphere at the Men's Ontario Futsal Cup Final was electric and at times a little heated as spectators watched the two best teams in Ontario face off at the Vaughan Sportsplex II in Vaughan.



2017 Ontario Futsal Cup Champions:

Division	Team	Club	District Association
Under 13/14 Boys	Weston Wolves 03	Weston S.C.	North York S.A.
Under 13/14 Boys	Unionville Milliken Strikers B01	Unionville Milliken S.C.	York Region S.A.
Men	Futsal Club Toronto	Futsal Club Toronto	Peel Halton S.A.

Futsal Canadian Championships

In 2017, Canada Soccer hosted the Futsal Canadian Championships. The event was held at Queen's University in Kingston, April 21-23, 2017. Three provinces participated in the competition, Ontario, Quebec and Saskatchewan, which consisted of a three team round-robin tournament leading to the Championship final. Futsal Club Toronto, representing Ontario collected the Bronze Medal finishing in third place.



Ontario Cup

The purpose of the Ontario Cup is to provide meaningful competition to the Soccer For Life membership and to determine a provincial champion in the Under 13 to Senior age divisions. Some of the objectives of the Ontario Cup include, maximizing participation and competition in the “competitive” Soccer For Life stream of LTPD, identifying provincial representatives for National Championships in specific age divisions, and engagement of grassroots soccer in various categories, such as age, gender, and special needs.

The Ontario Cup also provides the opportunity for teams to participate in a prestigious competition with a rich history and to play against teams they would not normally play in league competition. In 2017, 492 teams participated in the Ontario Cup which was an increase of 4 teams over the year before.



ONTARIO CUP

83	Number of Tournaments in Ontario Cup	8856	Number of Players (based on 18 players per team)
719	Number of Games Played	1968	Number of Team Officials (based on 4 per team)
2211	Number of Match Officials (based on 3 per game and 4 per Semi-Final and Final game [4 per team])	30	Number of Tournament Hosts

2017 Ontario Cup Champions:

Division	Team	Club	District Association
Under 13 Boys	North York CAF CAQ	Canadian Academy of Futbol	North York S.A.
Under 13 Girls	Cumberland Cobras Academy	Cumberland United S.C.	Eastern Ontario & District S.A.
Under 14 Boys	Waterloo United A	Waterloo Minor S.C.	South-West Regional S.A.
Under 14 Girls	Barrie FC Strikers	Barrie S.C.	Huron District S.A.
Under 15 Boys Tier 1	London Youth Whitecaps Blue	London Youth Whitecaps S.C.	Elgin Middlesex S.A.
Under 15 Boys Tier 2	North York CAF United – BRI FC	Canadian Academy of Futbol	North York S.A.
Under 15 Girls	Kitchener Academy	North Scarborough S.C.	South-West Regional S.A.
Under 16 Boys Tier 1	Woodbridge 2001 Boys	Woodbridge S.C.	York Region S.A.
Under 16 Boys Tier 2	Mississauga Dixie B 2001 Premier	Dixie S.C.	Peel Halton S.A.
Under 16 Girls	Woolwich Wolfpack	Woolwich Youth S.C.	South-West Regional S.A.
Under 17 Boys Tier 1	North Mississauga 2000 A	North Mississauga S.C.	Peel Halton S.A.
Under 17 Girls	Burlington Bayhawks G00A	Burlington Youth S.C.	Peel Halton S.A.
Under 18 Boys	Erin Mills Blue	Erin Mills S.C.	Peel Halton S.A.
Under 18 Girls	Saltfleet Stoney Creek Fury Red	Saltfleet Stoney Creek S.C.	Hamilton & District S.A.
Under 21 Men	Vaughan Azzurri A	Vaughan S.C.	York Region S.A.
Under 21	Toronto Blizzard	Toronto Azzurri S.C.	North York S.A.
Men	Durham Celtic	Durham Celtic S.C.	North York S.A.
Women	Scarborough GS United	G.S. United S.C.	Scarborough S.A.

Ontario Cup Semi-Final Hosts:

- Durham Region S.A.
- North York S.A.
- Peel Halton S.A.
- Scarborough S.A.
- South-West Regional S.A.

Masters Provincial Championships

The Masters Provincial Championships is the highest competition for Soccer For Life participants in the Over 30 Women's division and the Over 35 Men's division. The event provides meaningful competition for those athletes that have remained in the game of soccer; a real demonstration of Active For Life. Teams that play in a Recreational or Competitive League throughout the season may enter this competition.

The winners of the Masters Provincial Championship advance to a Regional Championship run by Canada Soccer, which marks the highest competitive level attainable for these athletes in this Soccer For Life stream.

Number of Teams Participating in 2017

19 (13 Men's and 6 Women's teams)

Total Number of Games Played: 15 games

Approximate Number of Participants: 380



2017 Masters Provincial Champions:

Division	Team	Club	District Association
Masters Men	Woodbridge Italia TFCO Legends	Woodbridge Italia S.C.	York Region S.A.
Masters Women	London Marconi Azzurri	Unionville Milliken S.C.	Elgin Middlesex S.A.

National Club Championships

In 2017, National Club Championships were held in the Under 15 Boys and Girls, Under 17 Boys and Girls and Senior Men and Women divisions. The winners of the Ontario Cup in these divisions advance to the National Club Championships. Results from all Ontario Soccer teams at 2017 National Club Championships:

Division	Team	Club	District Association	Finish
Under 15 Boys	London Youth Whitecaps Blue	London Youth Whitecaps S.C.	Elgin Middlesex S.A.	4th Place
Under 15 Girls	Kitchener Academy	Kitchener S.C.	South-West Regional S.A.	8th Place
Under 17 Boys Tier 1	North Mississauga 2000A	North Mississauga S.C.	Peel Halton S.A.	Bronze Medal
Under 17 Girls	Burlington Bayhawks	Burlington Youth S.C.	Peel Halton S.A.	Silver Medal
Men	Durham Celtic	Durham Celtic S.C.	Scarborough S.A.	Bronze Medal
Women	Scarborough GS United	G.S. United S.C.	Scarborough S.A.	4th Place
Masters Men	Woodbridge Italia TFCO Legends	Woodbridge Italia S.C.	York Region S.A.	Gold Medal
Masters Women	London Marconi	Marconi S.C.	Elgin Middlesex S.A.	4th Place



Regional League Championships

A Regional League Championship was held at Guelph University, October 7-8, 2017. The winner of each of the Youth Regional Leagues in Ontario participated in this competition to determine the Regional League Champions in the Under 14, Under 15 and Under 16 Boys and Girls divisions.

Tournaments

In 2017, 114 tournaments were approved for players 13 years of age and up. Twenty six tournaments took place over the 2016/2017 Indoor season with another 88 being approved during the 2017 outdoor season.

Festivals

In 2017, 95 festivals were approved to operate. Much like tournaments, festivals are assessed and reviewed for their alignment with important age and stage appropriate playing standards to ensure the safety and enjoyment of all participants.





In 2017, Ontario Soccer hosted the second iteration of its Ontario Soccer Summit concept. The Ontario Soccer Summit expanded on the Coaching Conference, an event which had been successful for years prior, by adding development opportunities for Administrators and Match Officials alike.

Trent University and the Oshawa Civic Centre offered an intimate setting of learning and development from March 3rd to 5th.

Over 500 attendees participated in the event to learn from one another and the top-notch roster of clinicians and speakers. Notable subject matter experts such as Lorraine Lafreniere (Chief Executive Officer with the Coaching Association of Canada) and Jason deVos (Director of Development, Canada Soccer), and inspiring sessions from Sheldon Kennedy (Co-Founder, Respect Group), Joe Fletcher (FIFA Assistant Referee), Dr. Martin Toms, John Peacock, and many more encouraged attendees to strive for their best, while encouraging their own soccer community of players, coaches, match officials, administrators, and volunteers to Discover. Develop. and Excel.

CENTRE CIRCLE AWARDS GALA

The 30th Centre Circle Awards Reception was held on June 24th, 2017 at the Holiday Inn Toronto International Airport. The event marked the debut of a new Award structure that features recognition of volunteers in various categories including Match Officials, Coaches, Clubs, Individuals and also Youth Leadership. Close to 125 guests and honourees attended the event presented by Nothers, with the formal part of the evening being hosted by Vic Rauter of TSN.

Award	Recipient	Nominated By
Club Recognition Award	Brantford City SC	Hamilton & District S.A.
Meritorious Award	Don Clowes	Hamilton & District S.A.
Meritorious Award	Gene Da Silva	Peel Halton S.A.
Meritorious Award	Charles Scott-Field	South-West Regional S.A.
Meritorious Award	Malcolm Spence	Hamilton & District S.A.
Meritorious Award	Leslie Wong	Scarborough S.A.
Mike Bremer Award	Tony Camacho	South-West Regional S.A.
Carol Anne Chenard Award	Marlene Ford	South-West Regional S.A.
High Performance Match Officials	Justin Tasev	Peel Halton S.A.
President's Award	Central Girls Soccer League	Ron Smale, Ontario Soccer President



ONTARIO SOCCER SUMMIT



The Club Development team provided assistance to clubs and districts across the province, in ways including the sharing of best practices, creation of resources and activation at events.

Highlights from 2017 include:

- Continued development of an Executive Director Diploma course. Under guidance of a committee composed of experienced EDs from clubs and districts, program continues to be developed based on needs identified by clubs during the assessment of the Club Excellence Program.
- Ontario Soccer launched the Achieving Accessibility Guide with the assistance of the EnAbling Change Partnership project with the Government of Ontario. The guide will assist clubs and academies in generating awareness about Accessible Soccer for their members as well as supporting them to meet the Accessibility for Ontarians with Disabilities Act (AODA). The Hon. Tracy MacCharles, the Ontario Minister Responsible for Accessibility, was on hand at the Ontario Soccer Summit to help launch the guide, an event which also featured an accessible soccer session focused on the growing need for competition.
- The 2017 Kia Cup hosted by Toronto FC at the Kia Training Ground was supported by the Club Development staff by the recruitment of 16 Under 10 teams (8 boys and 8 girls). The one-day, free festival was an opportunity for many clubs to play in a fun, safe, once-in-a-lifetime environment, where TFC's teams train on a regular basis
- The Club Excellence program continued its evolution with an update to the scorecard and continued support from all departments within Ontario Soccer and its member District Associations. A total of 22 Clubs received a Club Excellence Award in 2017.



GOLD

- Ajax Soccer Club | DRSA
- Ottawa Gloucester Soccer Club | EODSA
- Bradford Soccer Club | HDSA
- Erin Mills Soccer Club PHSA
- North Mississauga Soccer Club | PHSA
- Oakville Soccer Club | PHSA
- Cambridge Youth Soccer Club | SWRSA
- Waterloo Minor Soccer Club | SWRSA
- Glen Shields Futbol Club | YRSA
- Kleinburg Nobleton Soccer Club | YRSA
- Woodbridge Soccer Club | YRSA
- Unionville Milliken Soccer Club | YRSA



SILVER

- Byron Optimist Soccer Club | EMSA
- Kingston United Soccer Club | SOSA
- Barrie Soccer Club | HDSA
- Hamilton Sparta Soccer Club | H&DSA
- Nor' West Soccer Club | EMSA
- Toronto High Park Soccer Club | TSA



BRONZE

- Belleville Youth Soccer Club | SOSA
- Greater Sudbury Soccer Club | SDSA
- Orillia & District Soccer Club | HDSA
- Brams United Soccer Club | PHSA
- Windsor Wheels Soccer Club | ECSA
- Rexdale Soccer Club | TSA
- East Gwillimbury Soccer Club | YRSA
- North Scarborough Soccer Club | SSA



Indoor 2016-2017

District Association	Grassroots	Youth	Senior	Grassroots	Youth	Senior	Total
	Indoor	Indoor	Indoor	Futsal	Futsal	Futsal	Players 2016-17
 Durham Region S.A.	2185	2199	2190	144			6715
 East Central Ontario S.A.	248	598	463				1309
 Eastern Ontario District S.A.	1892	2746	2100	504	867	881	8990
 Elgin Middlesex S.A.	413	849	3563		103	30	4958
 Essex County S.A.	198	138	762				1098
 Hamilton & District S.A.	514	858	4095		13	89	5569
 Huronia District S.A.	20	238	144			14	416
 Lambton Kent S.A.	10	203	30				243
 Niagara S.A.	494	462	685				1641
 North York S.A.	627	1284	8291			32	10234
 Peel Halton S.A.	9130	6642	10555	102	306	75	26810
 Sault Amateur S.A.	306	233	493				1032
 Scarborough S.A.	559	1178	748		9		2494
 Soccer North		6	630		61		6
 Soccer Northeastern			212	205	833		212
 Soccer Northwest Ontario	158	584	667				1409
 South East Ontario S.A.	418	454	1209				2103
 South-West Regional S.A.	3173	2227	1537	259	505	5	7706
 Sudbury Regional S.A.	30	122	57				209
 Toronto S.A.	2373	2006	523	180	37		5119
 York Region S.A.	4995	4558	2904		205	77	12739
Total	27,743	27,585	41,228	1,186	2,045	1,225	101,012

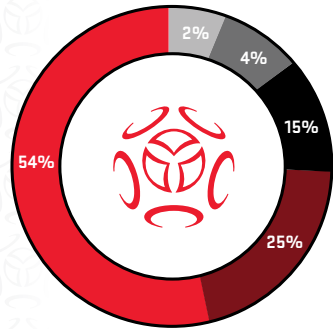
REGISTRATION REPORT

Outdoor 2017

District Association	Grassroots	Grassroots	Youth	Youth	Senior	Senior	Total
	U10	U11/12	Rec	Comp	Rec	Camp	Players
 Durham Region S.A.	9856	1481	3112	1646	3745	297	20,137
 East Central Ontario S.A.	3830	195	1530	520	1321	82	7,478
 Eastern Ontario District S.A.	15377	4765	4742	3983	7403	2005	38,275
 Elgin Middlesex S.A.	4305	1550	1869	1327	2507	1718	12,275
 Essex County S.A.	4321	1267	1196	1256	1172	369	9,590
 Hamilton & District S.A.	8426	1968	2785	1873	4021	399	19,472
 Huronia District S.A.	6005	1199	1793	699	1685	309	11,690
 Lambton Kent S.A.	2466	535	1583	375	844	241	6,044
 Niagara S.A.	6168	1096	2300	806	2400	368	13,138
 North York S.A.	1490	6	1911	899	573	331	5,210
 Peel Halton S.A.	17494	5466	6253	3831	9037	1052	43,133
 Sault Amateur S.A.	878	252	283	99	606		5,118
 Scarborough S.A.	3645	212	1998	844	270	534	7,503
 Soccer North	509	36	630		61		1,236
 Soccer Northeastern	2565	390	1114	205	833		5,107
 Soccer Northwest Ontario	817	62	806	109	401		2,195
 South East Ontario S.A.	5194	1016	1710	667	2551	56	11,194
 South-West Regional S.A.	13947	2828	4723	2124	3264	752	27,638
 Sudbury Regional S.A.	1149	105	508	50	479	57	2,348
 Toronto S.A.	11158	2850	3752	2043	1529	806	22,138
 York Region S.A.	13239	3942	5473	3502	6643	945	33,744
Total	132,839	31,221	50,071	26,867	51,345	10,321	302,664

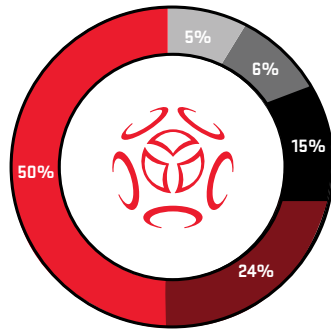
REGISTRATION REPORT

REVENUE 2017



■ Registration Fees	\$ 6,732,733
■ Programs	\$ 3,119,486
■ Soccer Center	\$ 1,870,664
■ Ontario Ministry of Tourism, Culture and Sport	\$ 268,948
■ Sponsorships	\$ 414,015
Total	\$ 12,405,846

EXPENSES 2017



■ Program Operations	\$ 6,164,080
■ Canada Soccer Levy	\$ 2,956,820
■ Soccer Center	\$ 1,877,027
■ Insurance	\$ 771,027
■ Administration	\$ 547,824
Total	\$ 12,316,778



WHERE YOUR FEES GO

	Grassroots Development U10 & Under	Grassroots Development U10 - U11	Youth Recr. U13 - U18	Youth Comp. U13 - U18	Senior Recr.	Senior Comp.
% of Ontario Membership	44%	10%	17%	9%	17%	3%
Registration Fees	\$10.94	\$12.04	\$12.04	\$31.73	\$18.42	\$38.67
Payable to Canada Soccer	\$9.00	\$9.00	\$9.00	\$9.00	\$9.00	\$9.00
Allocated to participant insurance Fees	1.91	1.91	1.91	1.91	1.91	1.91
Amount Ontario Soccer retains to fund the programs and services you receive	\$0.03	\$1.13	\$1.13	\$20.82	\$7.51	\$27.76



Congratulations to our Founding Premier Partner at Toronto FC on their historic MLS Cup win. For more information on Toronto FC and their Academy program, please visit TORONTOFC.CA



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