31 March, 2021

Vail Mountaineer Hockey Club PO Box 2591 Edwards, CO 81632

To the VMHC Board of Directors,

I am writing to voice my interest in serving on the VMHC board where I can use my skills and passion to support and advance the mission, purpose and values of the club.

Not only have I had the opportunity to grow up in the valley, but was blessed with the opportunity to learn and grow as a hockey player for VMHC's predecessor, Vail Jr. Hockey, from Mosquitos through Midgets. As do all of you, I know first hand the value and importance hockey in general, and VMHC in particular, plays in developing character, community and camaraderie for our athletes.

The circumstances and experiences I was exposed to through hockey shaped my person and influenced my life in countless ways. Some of my greatest friendships, most memorable experiences and and biggest challenges came both directly and indirectly out of this gift. SImilarly, the confidence, integrity, and sense of responsibility that I developed through hockey has contributed to many of my successes in life.

Hockey has remained an important part of my life, opening doors into international travel and college athletics while serving as a foot in the door into new friendships and experiences when living in Minnesota. It also helped me reintegrate back into the valley when returning home through both mens league and coaching. Now that we have our own kids, the value of the game(and my passion for it) has grown, opening new doors and experiences as both a hockey parent and coach, neither of which i thought would be so fun, stressful or rewarding.

My agenda is simple: to ensure all of our players have the opportunity to gain at least as much from the sport as I have, and to ensure they come away from their experiences with VMHC as not only better hockey players, but as better individuals, friends, family members and citizens. This is the gift that was given to me by my parents, coaches, teammates and Vail Jr Hockey staff, and the one that I look forward to repaying through service to VMHC.

If selected to join the board, I will be honored to stand alongside current board members to support the VMHC parents and players in continuing this great tradition. I look forward to contributing to the development of our players into not only excellent and passionate hockey players, but more importantly contributing to the guidance and foundation the board provides to the club to help our players find and define their own personal identities, develop lifelong friendships, and find their own passion and success in life.

My experience working in medicine as both a clinician and administrator will help ensure effective collaboration with board members and contributions to the VMHC and greater Eagle County community. Clinically, my role often requires balancing patient and family expectations, fears and beliefs with evidence based medical knowledge and treatment. Advocating for personal and family health, even if initially at odds with initial expectations is an art that translates directly to the responsibilities of a board member where one must not only take into account individual hopes, whims and passions, but address that in the context of the broader organism (the club) and longer term development of the individuals AND the teams.

SImilarly, having served on diverse hospital committees addressing quality, patient satisfaction, staffing, and much more; having had management responsibilities which included hiring, discipline, education, etc; and having had to collaborate with individuals from diverse viewpoints and roles to work toward common goals, I feel well prepared to engage in board activities to ensure the club maintains important traditions while also remaining open to innovation and change to provide our athletes with competitive opportunities to develop not only as a hockey player but also as individuals, teammates, and as member of broader communities.

Thank you for your consideration,

Pepper Etters

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